



Police & Crime  
Commissioner  
**for Cheshire**

# **ANNUAL BUDGET 2016/17**

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## FOREWORD

One of the most important features of my role is to set the budget for policing in Cheshire.

I need to fund the police to keep Cheshire a safe and prosperous county and to make it hostile to those who commit crime.

The budget, as set out in this budget book, enables the police to prevent and reduce crime, support victims and ensure that there are enough frontline officers to keep communities safe.

In December 2015, the Chancellor announced that he would protect police budgets after a number of years of cuts. To do this, however, the Chancellor expects all police and crime commissioners to make up the shortfall in Government grants by increasing the police share of council tax. I have accepted this. As one of the lowest spending areas of the country, I am able to increase the average council tax by about 10p per week.

By increasing the police share of council tax by 10p per week, Cheshire Constabulary will be able to increase frontline policing by an additional 70 police officers in 2016/17. It will be able to invest more in tackling some of the most horrendous sexual crimes, domestic violence and child abuse crimes. In addition, it will be able to put more resources into tackling new issues facing the public – like cybercrime and the threat of extremism.

For 2016/17 financial year the budget for Cheshire Constabulary will be £192.7million.

I have consulted widely with Cheshire residents and businesses. I am proud of your response and your willingness to pay a modest increase in your council tax to ensure the Cheshire can continue to be one of the safest counties in the country.

I want to reassure the people of Cheshire that this Constabulary is one of the most cost-effective in the country – only last autumn the independent police watchdog, Her Majesty's Inspectorate of Constabulary judged Cheshire as 'outstanding' for efficiency.

I will be ever vigilant in scrutinising the Constabulary's spending to ensure that every pound it spends is focused on protecting the people of Cheshire.



John Dwyer  
Police & Crime Commissioner for Cheshire  
March 2016



## SUMMARY BUDGET ANALYSIS 2016/17 (excluding collaborations)

	2016/17	2015/16
	£	£
Police Pay & Pensions	98,894,290	95,872,028
Police Overtime	2,943,530	2,555,871
PCSO	5,973,552	6,779,761
Police Staff	42,108,630	38,150,018
Other Employee	874,503	885,055
Premises	12,095,325	11,170,207
Transport	3,985,529	4,107,511
Supplies & Services	17,428,495	19,657,253
Third Party Payments	10,349,137	10,060,231
Mutual Aid	2,800	2,800
Transfers to/from Reserves	(2,116,100)	
<b>Gross budget</b>	<b>192,539,691</b>	<b>189,240,735</b>
Grant Income	(20,101,976)	(20,190,029)
Other Income	(8,029,760)	(7,112,013)
<b>Net Budget Requirement</b>	<b>164,407,955</b>	<b>161,938,693</b>
Financed by:		
Central Grant	(106,248,525)	(106,858,136)
Precept	(58,159,430)	(55,080,557)
<b>Total Funding</b>	<b>(164,407,955)</b>	<b>(161,938,693)</b>
<u>Budget Calculation</u>		£
<b>2015/16 Gross Expenditure Budget</b>		189,235,735
Inflation		1,919,127
External Commitments		3,364,923
Priority Development Proposals		8,254,087
Savings		(8,118,081)
Transfer from Reserves		(2,116,100)
<b>2016/17 Gross Expenditure Budget</b>		<b>192,539,691</b>
Financed by:		
Government Police Grant		(106,248,525)
Council Tax Precept (including surpluses on Collection Fund)		(58,159,430)
<b>Net Budget Requirement</b>		<b>(164,407,955)</b>
Other income and specific grants		(28,131,736)
<b>Total Funding and Income</b>		<b>(192,539,691)</b>

## INDEX

Department	Budget Manager
Police Officer Pay	Deputy Chief Constable
Local Policing Units	Local Policing Unit Commanders
Major Crime	Chief Superintendent – Crime Operations
Forensic Investigation	Head of Forensics
Criminal Justice & Custody	Superintendent – Head of Criminal Justice
Force Intelligence Bureau	Chief Superintendent – Crime Operations
Public Protection Directorate	Detective Superintendent – Public Protection
Force Control Centre	Chief Superintendent – ESN
Operations & Regional Support	Chief Superintendent – Crime Operations
Command	Assistant Chief Officer
Force Solicitors	Force Solicitor
Planning & Performance	Head of Planning & Performance
Strategic Portfolio Management	Head of Strategic Change & Portfolio Management
Communications & Engagement	Head of Corporate Communications
Facilities - Estates	Head of Facilities
Facilities - Distribution & Logistics	Head of Distribution & Logistics
Information Technology	Head of Information & Technology
People & Learning	Head of Employee Relations, Head of Organisational Development
Fleet	Head of Fleet
Information Management	Information and Compliance Manager
Finance	Head of Finance
Procurement	Head of Procurement
Force Operations Collaborations	Chief Superintendent – Crime Operations
Multi Force Shared Service	Assistant Chief Officer
Contingency	Various
Corporate Costs	Head of Finance
OPCC - Office of Police & Crime Commissioner	Chief Executive
OPCC - Commissioning Budget	Commissioning and Partnership Officer

**POLICE OFFICER PAY**  
**BUDGET MANAGER: Deputy Chief Constable**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	95,766,044	93,441,266
Police Overtime		
PCSO Pay		
Police Staff Pay		
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>		
<b>Supplies &amp; Services</b>		
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 95,766,044	<hr/> 93,441,266
<b>Income</b>		
Grant Income	(135,500)	(234,900)
Other Income		
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>95,630,544</b>	<hr/> <hr/> <b>93,206,366</b>

**How the budget is calculated:**

**£**

Original 2015/16 Budget 93,206,366

Adjustments:

In-year Revisions

External Commitments 1,438,887

Developments 1,639,800

Savings (1,602,685)

Inflation 948,176

**Outturn Budget 2016/17** 

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**95,630,544**

## LOCAL POLICING UNITS

### BUDGET MANAGER: Local Policing Unit Commanders

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions	14,964	120,264
Police Overtime		
PCSO Pay	5,973,552	6,779,761
Police Staff Pay	707,924	1,265,524
Other Employee Costs	9,521	60,528
<b>Premises Related</b>	31,421	31,110
<b>Transport Related</b>	375,392	510,427
<b>Supplies &amp; Services</b>	763,780	409,114
<b>Agency &amp; Contracted Services</b>	87,000	87,000
<b>Recharges</b>	(74,100)	145,434
<b>Gross Expenditure</b>	<u>7,889,454</u>	<u>9,409,162</u>
<b>Income</b>		
Grant Income	(1,432,243)	(1,557,735)
Other Income	(11,268)	(18,176)
<b>Net Revenue Budget</b>	<u><u>6,445,943</u></u>	<u><u>7,833,251</u></u>

#### How the budget is calculated:

£

Original 2015/16 Budget 7,833,251

#### Adjustments:

In-year Revisions (493,491)

External Commitments 227,080

Developments 9,594

Savings (1,223,754)

Inflation 93,263

**Outturn Budget 2016/17**

6,445,943

## MAJOR CRIME

### BUDGET MANAGER: Chief Superintendent - Crime Operations

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	1,141,548	1,265,793
Other Employee Costs	1,081	11,365
<b>Premises Related</b>		
<b>Transport Related</b>	57,667	85,553
<b>Supplies &amp; Services</b>	162,280	253,927
<b>Agency &amp; Contracted Services</b>	102,857	123,751
<b>Recharges</b>	6,640	
<b>Gross Expenditure</b>	<hr/> 1,472,073	<hr/> 1,740,389
<b>Income</b>		
Grant Income	(33)	(23,633)
Other Income	(575,000)	(550,193)
<b>Net Revenue Budget</b>	<hr/> <b>897,040</b>	<hr/> <b>1,166,563</b>

#### How the budget is calculated:

£

Original 2015/16 Budget

1,166,563

#### Adjustments:

In-year Revisions

(327,951)

External Commitments

22,090

Developments

31,793

Savings

(13,526)

Inflation

18,071

**Outturn Budget 2016/17**

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**897,040**



**FORENSIC INVESTIGATION  
BUDGET MANAGER: Head of Forensics**

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	2,874,686	2,740,112
Other Employee Costs		4,239
<b>Premises Related</b>		
<b>Transport Related</b>	7,781	7,304
<b>Supplies &amp; Services</b>	128,141	167,873
<b>Agency &amp; Contracted Services</b>	1,158,221	1,223,921
<b>Recharges</b>		
<b>Gross Expenditure</b>	4,168,829	4,143,449
<b>Income</b>		
Grant Income		
Other Income		(20,000)
<b>Net Revenue Budget</b>	<b>4,168,829</b>	<b>4,123,449</b>

**How the budget is calculated:**

£

Original 2015/16 Budget 4,123,449

Adjustments:

In-year Revisions 15,745

External Commitments 56,740

Developments 49,600

Savings (115,390)

Inflation 38,685

**Outturn Budget 2016/17**

**4,168,829**

## CRIMINAL JUSTICE & CUSTODY

### BUDGET MANAGER: Superintendent – Head of Criminal Justice

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	6,742,517	5,336,041
Other Employee Costs	1,094	9,646
<b>Premises Related</b>	140,745	119,351
<b>Transport Related</b>	53,354	44,342
<b>Supplies &amp; Services</b>	3,429,991	3,297,862
<b>Agency &amp; Contracted Services</b>		22,500
<b>Recharges</b>	(481,967)	29,052
<b>Gross Expenditure</b>	9,885,734	8,858,794
<b>Income</b>		
Grant Income	(3,478,167)	(3,482,261)
Other Income	(4,486,261)	(3,691,250)
<b>Net Revenue Budget</b>	<b>1,921,306</b>	<b>1,685,283</b>

#### How the budget is calculated:

£

Original 2015/16 Budget	1,685,283
<u>Adjustments:</u>	
In-year Revisions	341,379
External Commitments	17,555
Developments	291,531
Savings	(516,715)
Inflation	102,273
<b>Outturn Budget 2016/17</b>	<b>1,921,306</b>

## FORCE INTELLIGENCE BUREAU

### BUDGET MANAGER: Chief Superintendent – Crime Operations

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions (Grant Funded)		
Police Overtime		
PCSO Pay		
Police Staff Pay	2,975,770	2,925,536
Other Employee Costs		7,950
<b>Premises Related</b>		
<b>Transport Related</b>	50,193	70,611
<b>Supplies &amp; Services</b>	346,886	529,449
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<u>3,372,849</u>	<u>3,533,546</u>
<b>Income</b>		
Grant Income	(671,715)	(719,215)
Other Income		(12,000)
<b>Net Revenue Budget</b>	<u><u>2,701,134</u></u>	<u><u>2,802,331</u></u>

#### How the budget is calculated:

£

Original 2015/16 Budget 2,802,331

#### Adjustments:

In-year Revisions (124,443)

External Commitments 70,694

Developments 140,150

Savings (229,250)

Inflation 41,652

**Outturn Budget 2016/17**

2,701,134

## PUBLIC PROTECTION DIRECTORATE

### BUDGET MANAGER: Detective Superintendent - Public Protection

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	1,532,737	557,267
Other Employee Costs		5,472
<b>Premises Related</b>		
<b>Transport Related</b>	32,179	12,030
<b>Supplies &amp; Services</b>	180,610	174,674
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 1,745,526	<hr/> 749,443
<b>Income</b>		
Grant Income		
Other Income		
<b>Net Revenue Budget</b>	<hr/> <b>1,745,526</b>	<hr/> <b>749,443</b>

#### How the budget is calculated:

£

Original 2015/16 Budget 749,443

#### Adjustments:

In-year Revisions (125,372)

External Commitments 14,200

Developments 906,759

Savings 176,453

Inflation 24,043

**Outturn Budget 2016/17** 

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**1,745,526**

**FORCE CONTROL CENTRE  
BUDGET MANAGER: Chief Superintendent, ESN**

<b>Description</b>	<b>2016/176 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	1,000	1,000
Police Overtime		
PCSO Pay		
Police Staff Pay	10,340,367	10,452,075
Other Employee Costs		1,043
<b>Premises Related</b>		
<b>Transport Related</b>	13,956	14,340
<b>Supplies &amp; Services</b>	13,480	13,348
<b>Agency &amp; Contracted Services</b>	469,679	522,158
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 10,838,482	<hr/> 11,003,964
<b>Income</b>		
Grant Income		
Other Income	(12,425)	(7,425)
<b>Net Revenue Budget</b>	<hr/> <b>10,826,057</b>	<hr/> <b>10,996,539</b>

**How the budget is calculated:**

£

Original 2015/16 Budget 10,996,539

Adjustments:

In-year Revisions (205,240)

External Commitments 247,930

Developments 222,600

Savings (574,900)

Inflation 139,128

**Outturn Budget 2016/17**

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**10,826,057**

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## OPERATIONS & REGIONAL SUPPORT

### BUDGET MANAGER: Chief Superintendent - Crime Operations

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime	2,793,530	
PCSO Pay		
Police Staff Pay	1,746,204	1,001,733
Other Employee Costs		33,471
<b>Premises Related</b>	2,108	3,835
<b>Transport Related</b>	23,466	32,722
<b>Supplies &amp; Services</b>	261,898	176,428
<b>Agency &amp; Contracted Services</b>		
<b>Mutual Aid</b>	2,800	2,800
<b>Recharges</b>	15,491	20,197
<b>Gross Expenditure</b>	4,845,497	1,271,226
<b>Income</b>		
Grant Income	(154,640)	(154,640)
Other Income	(1,448,269)	(1,447,019)
<b>Net Revenue Budget</b>	<b>3,242,588</b>	<b>(330,433)</b>

#### How the budget is calculated:

£

Original 2015/16 Budget

(330,433)

#### Adjustments:

In-year Revisions

2,927,418

External Commitments

480,569

Developments

183,850

Savings

(72,158)

Inflation

53,342

**Outturn Budget 2016/17**

**3,242,588**

**COMMAND  
BUDGET MANAGER: Assistant Chief Officer**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	390,578	138,405
Other Employee Costs		11,167
<b>Premises Related</b>		
<b>Transport Related</b>	11,961	20,943
<b>Supplies &amp; Services</b>	46,510	41,051
<b>Agency &amp; Contracted Services</b>		10,425
<b>Recharges</b>		
<b>Gross Expenditure</b>	449,049	221,991
<b>Income</b>		
Grant Income	(23,600)	
Other Income	(2,900)	
<b>Net Revenue Budget</b>	<b>422,549</b>	<b>221,991</b>

**How the budget is calculated:**

**£**

Original 2015/16 Budget	221,991
<u>Adjustments:</u>	
In-year Revisions	279,608
External Commitments	3,800
Developments	5,000
Savings	(93,500)
Inflation	5,650
<b>Outturn Budget 2016/17</b>	<b>422,549</b>

**FORCE SOLICITORS**  
**BUDGET MANAGER: Force Solicitor**

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Employers Liability Insurance		
Police Overtime		
PCSO Pay		
Police Staff Pay	473,039	480,070
Other Employee Costs		1,888
<b>Premises Related</b>		
<b>Transport Related</b>	7,867	7,539
<b>Supplies &amp; Services</b>	325,957	455,931
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	806,863	945,428
<b>Income</b>		
Grant Income	(32,000)	
Other Income	(45,000)	(93,800)
<b>Net Revenue Budget</b>	<b>729,863</b>	<b>851,628</b>

**How the budget is calculated:**

£

Original 2015/16 Budget 851,628

Adjustments:

In-year Revisions (1,888)  
 External Commitments 8,100  
 Developments 97,800  
 Savings (235,225)  
 Inflation 9,448

**Outturn Budget 2016/17**

**729,863**



## PLANNING & PERFORMANCE

### BUDGET MANAGER: Head of Planning & Performance

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	928,218	1,044,777
Other Employee Costs		740
<b>Premises Related</b>		
<b>Transport Related</b>	127,614	131,043
<b>Supplies &amp; Services</b>	525,386	429,608
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	1,581,218	1,606,168
<b>Income</b>		
Grant Income	(32,500)	
Other Income	(16,087)	(1,087)
<b>Net Revenue Budget</b>	<b>1,533,631</b>	<b>1,605,081</b>

#### How the budget is calculated:

£

Original 2015/16 Budget	1,605,081
<u>Adjustments:</u>	
In-year Revisions	(103,566)
External Commitments	18,450
Developments	192,760
Savings	(197,326)
Inflation	18,232
<b>Outturn Budget 2016/17</b>	<b>1,533,631</b>

## STRATEGIC PORTFOLIO MANAGEMENT

### BUDGET MANAGER: Head of Strategic Change and Portfolio Management

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	1,106,678	531,682
Other Employee Costs	325	1,305
<b>Premises Related</b>		
<b>Transport Related</b>	4,394	7,242
<b>Supplies &amp; Services</b>	82,867	131,170
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	1,194,264	671,399
<b>Income</b>		
Grant Income	(340,900)	
Other Income		
<b>Net Revenue Budget</b>	<b>853,364</b>	<b>671,399</b>
<b>How the budget is calculated:</b>		£
Original 2015/16 Budget		671,399
<u>Adjustments:</u>		
In-year Revisions		106,825
External Commitments		9,100
Developments		544,500
Savings		(493,702)
Inflation		15,242
<b>Outturn Budget 2016/17</b>		<b>853,364</b>

## COMMUNICATIONS & ENGAGEMENT

### BUDGET MANAGER: Head of Corporate Communications

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions	4,189	4,189
Police Overtime		
PCSO Pay		
Police Staff Pay	689,054	642,744
Other Employee Costs	36,360	5,188
<b>Premises Related</b>		3,054
<b>Transport Related</b>	21,002	17,909
<b>Supplies &amp; Services</b>	176,239	189,150
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>	4,216	4,174
<b>Gross Expenditure</b>	<hr/> 931,060	866,408
<b>Income</b>		
Grant Income		(46,400)
Other Income		
<b>Net Revenue Budget</b>	<hr/> <b>931,060</b>	<hr/> <b>820,008</b>
<b>How the budget is calculated:</b>		<b>£</b>
Original 2015/16 Budget		820,008
<u>Adjustments:</u>		
In-year Revisions		338,662
External Commitments		13,180
Developments		93,492
Savings		(345,589)
Inflation		11,307
<b>Outturn Budget 2016/17</b>		<hr/> <b>931,060</b>

**FACILITIES - ESTATES**  
**BUDGET MANAGER: Head of Facilities**

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	1,044,935	656,608
Other Employee Costs		856
<b>Premises Related</b>	11,904,398	10,996,021
<b>Transport Related</b>	15,977	18,039
<b>Supplies &amp; Services</b>	186,094	144,930
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>	(24,269)	(24,276)
<b>Gross Expenditure</b>	13,127,135	11,792,178
<b>Income</b>		
Grant Income	(4,017,541)	(4,017,541)
Other Income	(245,658)	(197,858)
<b>Net Revenue Budget</b>	<b>8,863,936</b>	<b>7,576,779</b>

**How the budget is calculated:**

£

Original 2015/16 Budget 7,576,779

Adjustments:

In-year Revisions 221,772

External Commitments 31,027

Developments 1,419,396

Savings (528,724)

Inflation 143,686

**Outturn Budget 2016/17**

**8,863,936**

**FACILITIES - DISTRIBUTION & LOGISTICS**  
**BUDGET MANAGER: Head of Distribution & Logistics**

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	806,989	981,010
Other Employee Costs		
<b>Premises Related</b>	1,445	1,431
<b>Transport Related</b>	417	413
<b>Supplies &amp; Services</b>	1,144,938	1,135,486
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	1,953,789	2,118,340
<b>Income</b>		
Grant Income		
Other Income	(23,193)	(23,193)
<b>Net Revenue Budget</b>	<b>1,930,596</b>	<b>2,095,147</b>
<b>How the budget is calculated:</b>		£
Original 2015/16 Budget		2,095,147
<u>Adjustments:</u>		
In-year Revisions		(227,178)
External Commitments		
Developments		52,600
Savings		(11,810)
Inflation		21,837
<b>Outturn Budget 2016/17</b>		<b>1,930,596</b>

## INFORMATION TECHNOLOGY

### BUDGET MANAGER: Head of Information & Technology

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	2,968,654	2,756,554
Other Employee Costs		1,097
<b>Premises Related</b>		
<b>Transport Related</b>	9,503	10,875
<b>Supplies &amp; Services</b>	4,900,124	5,374,454
<b>Agency &amp; Contracted Services</b>	368,039	318,395
<b>Recharges</b>		
<b>Gross Expenditure</b>	8,246,320	8,461,375
<b>Income</b>		
Grant Income		
Other Income	(326,490)	(233,690)
<b>Net Revenue Budget</b>	<b>7,919,830</b>	<b>8,227,685</b>
<b>How the budget is calculated:</b>		£
Original 2015/16 Budget		8,227,685
<u>Adjustments:</u>		
In-year Revisions		304,027
External Commitments		90,538
Developments		191,100
Savings		(980,607)
Inflation		87,087
<b>Outturn Budget 2016/17</b>		<b>7,919,830</b>

## PEOPLE & LEARNING

### BUDGET MANAGER: Head of Employee Relations and Head of Organisational Development

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions	3,108,093	2,305,309
Police Overtime		2,405,871
PCSO Pay		
Police Staff Pay	2,343,784	3,728,346
Other Employee Costs	813,942	706,493
<b>Premises Related</b>	5,153	5,102
<b>Transport Related</b>	96,144	131,134
<b>Supplies &amp; Services</b>	466,808	361,491
<b>Agency &amp; Contracted Services</b>	71,770	71,128
<b>Recharges</b>	2,816	2,788
<b>Gross Expenditure</b>	<hr/> 6,908,510	<hr/> 9,717,662
<b>Income</b>		
Grant Income	(46,100)	
Other Income	(16,026)	(181,900)
<b>Net Revenue Budget</b>	<hr/> <b>6,846,384</b>	<hr/> <b>9,535,762</b>

#### How the budget is calculated:

£

Original 2015/16 Budget 9,535,762

#### Adjustments:

In-year Revisions (3,051,080)  
External Commitments 128,835  
Developments 1,087,369  
Savings (927,536)  
Inflation 73,034

#### Outturn Budget 2016/17

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**6,846,384**

## FLEET

### BUDGET MANAGER: Head of Fleet

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	660,297	621,427
Other Employee Costs		792
<b>Premises Related</b>	8,035	7,955
<b>Transport Related</b>	3,044,573	2,940,142
<b>Supplies &amp; Services</b>	10,231	10,129
<b>Agency &amp; Contracted Services</b>		
Recharges	(150,575)	(199,281)
<b>Gross Expenditure</b>	<hr/> 3,572,561	<hr/> 3,381,164
<b>Income</b>		
Grant Income		
Other Income	(511,160)	(501,160)
<b>Net Revenue Budget</b>	<hr/> <b>3,061,401</b>	<hr/> <b>2,880,004</b>

#### How the budget is calculated:

£

Original 2015/16 Budget 2,880,004

#### Adjustments:

In-year Revisions 182,890  
External Commitments 13,400  
Developments (3,600)  
Savings (48,706)  
Inflation 37,413

#### Outturn Budget 2016/17

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**3,061,401**



## INFORMATION MANAGEMENT

### BUDGET MANAGER: Information and Compliance Manager

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	693,108	
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	6,394	
<b>Supplies &amp; Services</b>	102,133	
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	801,635	
<b>Income</b>		
Grant Income		
Other Income	(150,874)	
<b>Net Revenue Budget</b>	<b>650,761</b>	<b>0</b>

#### How the budget is calculated:

£

Original 2015/16 Budget

#### Adjustments:

In-year Revisions	666,684
External Commitments	
Developments	40,000
Savings	(66,000)
Inflation	10,077

**Outturn Budget 2016/17**

**650,761**

## FINANCE

### BUDGET MANAGER: Head of Finance

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	648,556	679,217
Other Employee Costs		697
<b>Premises Related</b>		
<b>Transport Related</b>	2,493	2,469
<b>Supplies &amp; Services</b>	23,167	22,938
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	674,216	705,321
<b>Income</b>		
Grant Income		
Other Income	(33,262)	(33,262)
<b>Net Revenue Budget</b>	<b>640,954</b>	<b>672,059</b>

#### How the budget is calculated:

£

Original 2015/16 Budget 672,059

#### Adjustments:

In-year Revisions (697)

External Commitments 12,400

Developments

Savings (51,485)

Inflation 8,677

**Outturn Budget 2016/17**

**640,954**

**PROCUREMENT**  
**BUDGET MANAGER: Head of Procurement**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	328,665	326,316
Other Employee Costs		331
<b>Premises Related</b>		
<b>Transport Related</b>	1,487	1,473
<b>Supplies &amp; Services</b>	30,807	33,750
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 360,959	<hr/> 361,870
<b>Income</b>		
Grant Income		
Other Income	(25,887)	
<b>Net Revenue Budget</b>	<hr/> <b>335,072</b>	<hr/> <b>361,870</b>

**How the budget is calculated:**

**£**

Original 2015/16 Budget 361,870

Adjustments:

In-year Revisions (331)  
 External Commitments 6,830  
 Developments 64,950  
 Savings (102,250)  
 Inflation 4,003

**Outturn Budget 2016/17** 

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**335,072**

**FORCE OPERATIONS COLLABORATIONS**  
**BUDGET MANAGER: Chief Superintendent - Crime Operations**

Description	2016/17 Budget £	2015/16 Budget £
<b>Agency &amp; Contracted Services</b>		
ANPR NW Strategic Roads	5,938	15,938
Regional Firearms	28,512	28,964
Cheshire & North Wales Firearms Alliance	3,479,612	3,365,029
Joint Air Support Unit	641,165	941,165
Underwater Search Unit	93,602	93,638
NW Motorway Policing Group	206,816	202,409
TITAN – RART, RCU & RIU	447,805	474,287
TITAN – Protective Persons Unit	287,823	287,823
TITAN – Confidential Unit	252,569	226,219
TITAN – Prison Intelligence Unit	114,524	114,524
TITAN – Technical Support Unit	279,304	214,633
TITAN – Operational Security Officer	8,384	8,433
Local Resilience Forum	2,428	2,000
Chronicle	8,000	8,000
Other Collaborations	360,000	
<b>Gross Expenditure</b>	<b>6,216,482</b>	<b>5,983,062</b>
<b>Income</b>		
Grant Income		
Other Income		
<b>Net Revenue Budget</b>	<b>6,216,482</b>	<b>5,983,062</b>

**How the budget is calculated:**

£

Original 2015/16 Budget 5,983,062

Adjustments:

In-year Revisions 64,490

External Commitments (181,070)

Developments 350,000

Savings

Inflation



**MULTI FORCE SHARED SERVICES - CHESHIRE  
BUDGET MANAGER: Assistant Chief Officer**

Description	2016/17 Budget £	2015/16 Budget £
<b>Agency &amp; Contracted Services</b>		
Multi-Force Shared Service:		
Accounts & Purchasing	185,001	185,001
HR (including Payroll)	464,898	460,958
Service Desk	85,109	85,109
IT Contracts	499,995	649,388
Head of MFSS	476,394	151,875
<b>Net Revenue Budget</b>	<b>1,711,397</b>	<b>1,532,332</b>

**How the budget is calculated:**

Original 2015/16 Budget	1,532,332
<u>Adjustments:</u>	
In-year Revisions	
External Commitments	179,066
Developments	
Savings	
Inflation	
<b>Outturn Budget 2016/17</b>	<b>1,711,397</b>

**CONTINGENCY****BUDGET MANAGER: Chief Constable**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
Central Contingency	200,000	200,000
Additional Central Contingency contribution		483,001

**CONTINGENCY****BUDGET MANAGER: Assistant Chief Constable**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
Operational Contingency – Resource Management Unit	150,000	150,000
Operational Contingency – Assistant Chief Constable	50,000	50,000

**CONTINGENCY****BUDGET MANAGER: Head of Finance**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
Balance held in anticipation of early delivery of savings	305,955	(1,000,000)

**CORPORATE COSTS**  
**BUDGET MANAGER: Head of Finance**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
Interest Paid	723,945	724,555
Investment Interest	(100,000)	(100,000)
Minimum Revenue Provision	779,000	1,051,000
Revenue Contribution to Capital	500,000	1,000,000
Transfer to earmarked revenue reserves	(2,116,100)	
Council Tax Freeze Grant		(585,812)
Miscellaneous Home Office Grants	(8,256,300)	(8,256,300)
External Audit Fee	48,835	48,835
Internal Audit Fee	30,050	32,000
Treasury	8,239	8,157
Audit & Ethics Committee	21,201	21,047
<b>Gross Expenditure</b>	<b>(8,361,130)</b>	<b>(6,056,518)</b>



**OPCC - OFFICE OF POLICE & CRIME COMMISSIONER  
BUDGET MANAGER: Chief Executive**

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	622,709	640,771
Other Employee Costs	6,530	13,868
<b>Premises Related</b>	2,020	2,348
<b>Transport Related</b>	21,715	22,583
<b>Supplies &amp; Services</b>	134,113	107,808
<b>Net Revenue Budget</b>	<b>787,087</b>	<b>787,378</b>

**How the budget is calculated:**

**£**

Original 2015/16 Budget

787,378

Adjustments:

In-year Revisions

20,360

External Commitments

11,950

Developments

1,100

Savings

(43,372)

Inflation

9,671

**Outturn Budget 2016/17**

**787,087**

## OPCC - COMMISSIONING BUDGET

### BUDGET MANAGER: Commissioning and Partnership Officer

Description	2016/17 Budget £	2015/16 Budget £
Youth Offending Team	116,568	116,568
Specific Grants Awarded	868,168	866,280
Crime Prevention Grant		40,000
Other Partnerships	60,000	60,000
Restorative Justice	1,486,797	1,108,000
Community Safety Fund Grant	(1,481,737)	(1,108,000)
<b>Total Commissioning Budget</b>	<b>1,049,796</b>	<b>1,082,848</b>

#### How the budget is calculated:

£

Original 2015/16 Budget 1,082,848

#### Adjustments:

In-year Revisions

External Commitments

Developments

Savings

(40,000)

Inflation

6,948

**Outturn Budget 2016/17**

**1,049,796**

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- 
- **MEMORANDUM**
- **ITEMS**
-

## REGIONAL ANPR

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay		
Other Employee Costs		
<b>Premises Related</b>	23,961	23,961
<b>Transport Related</b>		
<b>Supplies &amp; Services</b>	53,762	77,772
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	77,723	101,733
<b>Income</b>		
Grant Income		(11,100)
Other Income	(77,723)	(90,633)
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

## REGIONAL FIREARMS

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	203,508	209,830
Police Overtime		
PCSO Pay		
Police Staff Pay	62,352	58,537
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	3,830	4,500
<b>Supplies &amp; Services</b>	1,600	2,520
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 271,290	<hr/> 275,387
<b>Income</b>		
Grant Income		
Other Income	(271,290)	(275,387)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>

## FIREARMS ALLIANCE

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions	5,564,369	5,355,875
Police Overtime	231,000	194,805
PCSO Pay		
Police Staff Pay	68,882	99,339
Other Employee Costs	48,000	35,905
<b>Premises Related</b>	5,000	5,237
<b>Transport Related</b>	286,500	289,200
<b>Supplies &amp; Services</b>	169,378	182,901
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	6,373,129	6,163,262
<b>Income</b>		
Grant Income		
Other Income	(6,373,129)	(6,163,262)
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

## JOINT AIR SUPPORT

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	325,103	310,834
Police Overtime	10,175	10,116
PCSO Pay		
Police Staff Pay		
Other Employee Costs	159	157
<b>Premises Related</b>	73,877	73,146
<b>Transport Related</b>	4,960	3,460
<b>Supplies &amp; Services</b>	14,257	14,121
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 428,531	<hr/> 411,834
<b>Income</b>		
Grant Income		
Other Income	(428,531)	(411,834)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>

## UNDERWATER SEARCH UNIT

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	697,099	655,331
Police Overtime	85,000	85,000
PCSO Pay		
Police Staff Pay	17,649	17,571
Other Employee Costs	19,980	32,650
<b>Premises Related</b>	55,130	56,977
<b>Transport Related</b>	95,067	96,138
<b>Supplies &amp; Services</b>	68,029	68,623
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 1,037,954	<hr/> 1,012,290
<b>Income</b>		
Grant Income		
Other Income	(1,037,954)	(1,012,290)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>



## NORTH WEST MOTORWAYS

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	172,436	171,922
Police Overtime	1,200	1,200
PCSO Pay		
Police Staff Pay	817,134	803,502
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	1,800	1,800
<b>Supplies &amp; Services</b>	22,808	14,916
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 1,015,378	<hr/> 993,340
<b>Income</b>		
Grant Income		
Other Income	(1,015,378)	(993,340)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>

# TITAN

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	1,023,090	1,070,706
Police Overtime	55,500	45,500
PCSO Pay		
Police Staff Pay	331,044	348,519
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	72,134	52,695
<b>Supplies &amp; Services</b>		101,447
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 1,481,768	<hr/> 1,618,867
<b>Income</b>		
Grant Income	0	0
Other Income	(1,481,768)	(1,618,867)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>

## LOCAL RESILIANCE FORUM

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	26,601	25,738
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	200	200
<b>Supplies &amp; Services</b>	4,308	4,308
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	31,109	30,246
<b>Income</b>		
Grant Income		
Other Income	(31,109)	(30,246)
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

## CHRONICLE

<b>Description</b>	<b>2016/17 Budget £</b>	<b>2015/16 Budget £</b>
<b>Employee Related</b>		
Police Pay & Pensions	54,705	51,251
Police Overtime		
PCSO Pay		
Police Staff Pay		
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>	2,000	1,000
<b>Supplies &amp; Services</b>		
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	<hr/> 56,705	<hr/> 52,251
<b>Income</b>		
Grant Income		
Other Income	(56,705)	(52,251)
<b>Net Revenue Budget</b>	<hr/> <hr/> <b>0</b>	<hr/> <hr/> <b>0</b>

## GENERAL ACCOUNTING – Secondments etc.

Description	2016/17 Budget £	2015/16 Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	179,393	177,063
Other Employee Costs		
<b>Premises Related</b>		
<b>Transport Related</b>		
<b>Supplies &amp; Services</b>		
<b>Agency &amp; Contracted Services</b>		
<b>Recharges</b>		
<b>Gross Expenditure</b>	179,393	177,063
<b>Income</b>		
Grant Income		
Other Income	(179,393)	(177,063)
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

## MULTI FORCE SHARED SERVICE

Description	2016/17 Budget £	2015/16 <sup>1</sup> Budget £
<b>Employee Related</b>		
Police Pay & Pensions		
Police Overtime		
PCSO Pay		
Police Staff Pay	2,380,248	2,246,700
Other Employee Costs	8,000	8,000
<b>Premises Related</b>		
<b>Transport Related</b>	6,499	12,176
<b>Supplies &amp; Services</b>	2,026,006	2,016,615
<b>Agency &amp; Contracted Services</b>	293,443	293,443
<b>Recharges</b>		
<b>Gross Expenditure</b>	4,714,196	4,576,934
<b>Income</b>		
Grant Income		
Other Income	(4,714,196)	(4,576,934)
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

<sup>1</sup> Provides centralised transactional services for Cheshire, Northants and Nottingham Forces (2014/15 Cheshire and Northants only)

**2016/17 CAPITAL PROGRAMME**

	<b>2016/17 £000</b>	<b>2015/16 £000</b>	<b>Later Years £000</b>
<b>Property</b>	326	658	
<b>Information Technology</b>	443	448	
<b>Equipment</b>	822	430	
<b>Vehicles</b>	609	0	
<b>Prior Year Schemes (based on ¾ Review)</b>	<b>2,200</b>	<b>1,536</b>	<b>0</b>
<b>Property</b>	3,987	31,914	
<b>Information Technology</b>	5,767	1,542	
<b>Equipment</b>	700	431	
<b>Vehicles</b>	1,947	1,759	
<b>Total</b>	<b>12,401</b>	<b>37,182</b>	<b>0</b>