



Police & Crime
Commissioner
for Cheshire

ANNUAL BUDGET 2017/18

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FOREWORD

A strong focus on providing value for money, investment in priorities important to Cheshire residents and protecting front-line policing are the key messages as Police & Crime Commissioner for Cheshire, David Keane, sets out the 2017/18 budget for policing.



“This is a budget that will enable the Chief Constable to protect the public of Cheshire and achieve the priorities of the Police & Crime Plan.”

In developing the budget the Commissioner has taken into account the Government’s approach to police funding, the Home Secretary and Chief Constable’s assessment of national and local risk and threats and feedback from residents and businesses across Cheshire. Describing the on-going budgetary pressures for policing David said: “The previous Chancellor’s commitment to *‘maintain overall police force budgets at current cash levels’* has been confirmed by the current Chancellor and remains dependent upon Commissioners increasing their local council tax precept by up to 2% in each year through to 2020. However the Government has not honoured this commitment as the Provisional Grant Settlement for Cheshire is lower than implied in 2015.”

Government has stipulated that any increase in the precept above 2% in Cheshire would require a countywide referendum which would incur considerable costs in the region of £1.2 million to the public purse and any reduction in the precept would result in considerable cuts to local police funding. The Commissioner has outlined that this is something he is not comfortable with.

“It is with this in mind, alongside strong public support, that I have agreed to a 1.99% increase in policing precept.” As a result the 2017/18 budget for the Constabulary will be £193million.

“I think it is important for the public to know that the 1.99% increase, which equates to 6p a week for an average Band D household, will enable an additional £1.16m to be raised to support policing in Cheshire. However, it does not cover the cost of inflation, existing commitments and priority developments. These additional costs, together with the net change in funding, will need to be met through efficiencies and savings.”

“Policing in Cheshire has made £52.4m of savings since 2010 and a further £5.4m of savings have been identified this year with the overall aim to protect local policing services. This will enable investments for the upcoming financial year to meet the priorities detailed within the Police & Crime Plan 2016-21, priorities that were developed with residents of Cheshire every step of the way. The investments for the forthcoming year will focus on ensuring that our police service is ready to meet current and future challenges in a robust and sustainable way. This will assist to meet the vision for Cheshire to have a police service focused on community policing, putting victims first.”

“Cheshire residents have my commitment that I will remain focused on ensuring that your police service delivers value for money and will be taking a leading role in scrutinising how your money is spent.”

A handwritten signature in black ink, appearing to read 'David Keane'.

David Keane
Police & Crime Commissioner for Cheshire
March 2017

SUMMARY BUDGET ANALYSIS 2017/18 (excluding collaborations)

	2017/18	2016/17
	£	£
Police Pay	97,999,223	98,894,290
Police Overtime	2,565,635	2,955,920
PCSO Pay	6,457,991	5,973,552
Police Staff Pay	41,135,610	42,250,266
Other Employee	1,437,341	874,503
Premises	11,372,722	12,095,325
Transport	3,671,871	3,985,529
Supplies & Services	17,441,203	17,430,540
Agency & Contracted Services	12,418,806	10,349,137
Mutual Aid	10,100	2,800
Recharges	0	0
Transfer to/from Reserves	<u>(1,530,000)</u>	<u>(2,116,100)</u>
Gross Budget	<u>192,980,502</u>	<u>192,695,762</u>
Grant Income	(19,399,090)	(20,101,976)
Other Income	<u>(8,671,544)</u>	<u>(8,029,760)</u>
Net Budget Requirement	<u>164,909,868</u>	<u>164,564,026</u>
Financed by:		
Police Grant & Formula Funding	(104,762,579)	(106,248,525)
Precept (including surpluses on Collection Fund)	<u>(60,147,289)</u>	<u>(58,315,501)</u>
Total Funding	<u>(164,909,868)</u>	<u>(164,564,026)</u>
<u>Budget Calculation:</u>		£
2016/17 Gross Expenditure Budget		192,695,762
In-year Revisions		42,818
Reversal of Temp Funding		(199,000)
Commitments		898,628
Priority Development Proposals & Growth		2,927,183
Saving		(5,403,394)
Pay and Price Inflation		2,018,506
2017/18 Gross Expenditure Budget		<u>192,980,502</u>
<u>Financed by:</u>		
Government Police Grant & Formula Funding		(104,762,579)
Council Tax Precept (including surpluses on Collection Fund)		<u>(60,147,289)</u>
Net Budget Requirement		<u>(164,909,868)</u>
Other Income and Specific Grants		<u>(28,070,634)</u>
2017/18 Total Funding and Income		<u>(192,980,502)</u>

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Department	Budget Manager
Police Officer Pay	Deputy Chief Constable
Local Policing Units	Chief Superintendent - Local Policing
Force Control Centre	Superintendent – Force Control Centre
Public Protection Directorate	Detective Chief Superintendent - Public Protection Directorate
Operations & Regional Support	Chief Superintendent – Crime Operations
Force Intelligence Bureau	Detective Chief Inspector - Force Intelligence Bureau
Criminal Justice & Custody	Superintendent - Criminal Justice and Custody
Major Crime Directorate	Detective Chief Inspector - Major Crime Directorate
Forensic Investigation	Head of Forensics
Communications & Insight	Head of Communications and Insight
Force Solicitors	Head of Legal Services
Planning & Performance	Head of Planning & Performance
Strategic Change & Portfolio Management	Head of Strategic Change & Portfolio Management
Command	Inspector - Command
Information Technology	Head of Information & Technology
Procurement	Head of Procurement
Finance	Head of Finance
Facilities - Estates	Head of Facilities
Facilities - Distribution & Logistics	Head of Distribution & Logistics
People, Performance & Standards	Chief Superintendent - People and Professional Standards
Fleet	Head of Fleet Services
Information Management	Information and Compliance Manager
Force Operations Collaborations	Chief Superintendent – Crime Operations
Multi Force Shared Service	Assistant Chief Officer
Contingency	Various
Corporate Costs	Head of Finance
OPCC - Office of Police & Crime Commissioner	Chief Executive
OPCC - Commissioning Budget	Commissioning and Partnership Officer

POLICE OFFICER PAY**BUDGET MANAGER: Deputy Chief Constable**

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	95,050,577	95,766,044
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	0	0
Other Employee Costs	0	0
Premises Related	0	0
Transport Related	0	0
Supplies & Services	0	0
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>95,050,577</u>	<u>95,766,044</u>
Income		
Grant Income	0	(135,500)
Other Income	0	0
Net Revenue Budget	<u><u>95,050,577</u></u>	<u><u>95,630,544</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		95,630,544
<u>Adjustments:</u>		
In-year Revisions		(895,721)
Reversal of Temp Funding		(375,700)
Commitments		(249,641)
Priority Development Proposals & Growth		0
Saving		0
Pay and Price Inflation		941,095
Outturn Budget 2017/18		<u><u>95,050,577</u></u>

LOCAL POLICING UNITS

BUDGET MANAGER: Chief Superintendent – Local Policing

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	15,004	14,964
Police Overtime	0	0
PCSO	6,457,991	5,973,552
Police Staff Pay & Pensions	1,273,312	707,924
Other Employee Costs	9,692	9,521
Premises Related	31,987	31,421
Transport Related	356,723	375,392
Supplies & Services	442,957	763,780
Agency & Contracted Services	0	87,000
Mutual Aid	0	0
Recharges	<u>(80,719)</u>	<u>(74,100)</u>
	8,506,947	7,889,454
Income		
Grant Income	(1,354,583)	(1,432,243)
Other Income	(563,860)	(11,268)
Net Revenue Budget	<u><u>6,588,504</u></u>	<u><u>6,445,943</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		6,445,943
<u>Adjustments:</u>		
In-year Revisions		(116,248)
Reversal of Temp Funding		0
Commitments		(247,496)
Priority Development Proposals & Growth		436,525
Saving		(19,161)
Pay and Price Inflation		88,941
Outturn Budget 2017/18		<u><u>6,588,504</u></u>

FORCE CONTROL CENTRE
BUDGET MANAGER: Superintendent - Force Control Centre

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	1,000	1,000
Police Overtime	0	0
PCSO	0	0
Police Staff	9,935,525	10,340,367
Other Employee	0	0
Premises Related	0	0
Transport Related	11,308	13,956
Supplies & Services	13,562	13,480
Agency & Contracted Services	10,425	469,679
Mutual Aid	0	0
Recharges	0	0
	9,971,820	10,838,482
Income		
Grant Income	0	0
Other Income	(12,425)	(12,425)
Net Revenue Budget	9,959,395	10,826,057
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		10,826,057
<u>Adjustments:</u>		
In-year Revisions		(185,954)
Reversal of Temp Funding		0
Commitments		(213,496)
Priority Development Proposals & Growth		0
Saving		(565,608)
Pay and Price Inflation		98,396
Outturn Budget 2017/18		9,959,395

PUBLIC PROTECTION DIRECTORATE**BUDGET MANAGER: Detective Chief Superintendent - Public Protection**

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	1,349,418	1,688,808
Other Employee	0	0
Premises Related	0	0
Transport Related	33,268	32,179
Supplies & Services	183,840	180,610
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>1,566,526</u>	<u>1,901,597</u>
Income		
Grant Income	0	0
Other Income	0	0
Net Revenue Budget	<u><u>1,566,526</u></u>	<u><u>1,901,597</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		1,901,597
<u>Adjustments:</u>		
In-year Revisions		50,885
Reversal of Temp Funding		(269,700)
Commitments		(28,930)
Priority Development Proposals & Growth		86,105
Saving		(190,610)
Pay and Price Inflation		17,179
Outturn Budget 2017/18		<u><u>1,566,526</u></u>

OPERATIONS & REGIONAL SUPPORT
BUDGET MANAGER: Chief Superintendent - Crime Operations

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	104,823	2,805,920
PCSO	0	0
Police Staff	589,050	1,733,814
Other Employee	0	0
Premises Related	2,146	2,108
Transport Related	3,830	23,466
Supplies & Services	136,060	261,898
Agency & Contracted Services	229,975	0
Mutual Aid	10,100	2,800
Recharges	15,491	15,491
	<u>1,091,475</u>	<u>4,845,497</u>
Income		
Grant Income	0	(154,673)
Other Income	(1,122,851)	(1,448,269)
Net Revenue Budget	<u><u>(31,376)</u></u>	<u><u>3,242,555</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		3,242,555
<u>Adjustments:</u>		
In-year Revisions		(3,117,702)
Reversal of Temp Funding		(4,040)
Commitments		(243,943)
Priority Development Proposals & Growth		253,949
Saving		(171,555)
Pay and Price Inflation		9,360
Outturn Budget 2017/18		<u><u>(31,376)</u></u>

FORCE INTELLIGENCE BUREAU**BUDGET MANAGER: Detective Chief Inspector –Force Intelligence Bureau**

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	3,117,957	2,975,770
Other Employee	0	0
Premises Related	0	0
Transport Related	34,555	50,193
Supplies & Services	399,958	346,886
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	3,552,470	3,372,849
Income		
Grant Income	(750,515)	(671,715)
Other Income	0	0
Net Revenue Budget	2,801,955	2,701,134

How the Budget is calculated:

£

Original Budget 2016/17	2,701,134
<u>Adjustments:</u>	
In-year Revisions	94,362
Reversal of Temp Funding	0
Commitments	63,381
Priority Development Proposals & Growth	171,572
Saving	(267,049)
Pay and Price Inflation	38,555
Outturn Budget 2017/18	2,801,955

CRIMINAL JUSTICE & CUSTODY

BUDGET MANAGER: Superintendent – Head of Criminal Justice

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	6,772,213	6,742,517
Other Employee	1,114	1,094
Premises Related	143,184	140,745
Transport Related	46,358	53,354
Supplies & Services	3,636,735	3,429,991
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	<u>(494,829)</u>	<u>(481,967)</u>
	10,104,775	9,885,734
Income		
Grant Income	(3,490,967)	(3,478,167)
Other Income	(5,236,101)	(4,486,261)
Net Revenue Budget	<u><u>1,377,707</u></u>	<u><u>1,921,306</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		1,921,306
<u>Adjustments:</u>		
In-year Revisions		179,908
Reversal of Temp Funding		0
Commitments		23,234
Priority Development Proposals & Growth		482,823
Saving		(1,350,466)
Pay and Price Inflation		120,902
Outturn Budget 2017/18		<u><u>1,377,707</u></u>

MAJOR CRIME DIRECTORATE**BUDGET MANAGER: Detective Chief Inspector – Major Crime Directorate**

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	1,197,772	1,141,548
Other Employee	1,100	1,081
Premises Related	0	0
Transport Related	48,993	57,667
Supplies & Services	165,122	162,280
Agency & Contracted Services	104,708	102,857
Mutual Aid	0	0
Recharges	6,760	6,640
	<u>1,524,455</u>	<u>1,472,073</u>
Income		
Grant Income	0	0
Other Income	(575,000)	(575,000)
Net Revenue Budget	<u><u>949,455</u></u>	<u><u>897,073</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		897,073
<u>Adjustments:</u>		
In-year Revisions		32,819
Reversal of Temp Funding		0
Commitments		(1,999)
Priority Development Proposals & Growth		34,070
Saving		(29,839)
Pay and Price Inflation		17,331
Outturn Budget 2017/18		<u><u>949,455</u></u>

**FORENSIC INVESTIGATION
BUDGET MANAGER: Head of Forensics**

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	2,832,083	2,874,686
Other Employee	0	0
Premises Related	0	0
Transport Related	7,921	7,781
Supplies & Services	187,696	128,141
Agency & Contracted Services	1,397,221	1,158,221
Mutual Aid	0	0
Recharges	0	0
	4,424,921	4,168,829
Income		
Grant Income	0	0
Other Income	0	0
Net Revenue Budget	4,424,921	4,168,829
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		4,168,829
<u>Adjustments:</u>		
In-year Revisions		77,473
Reversal of Temp Funding		(6,000)
Commitments		(10,270)
Priority Development Proposals & Growth		305,300
Saving		(141,912)
Pay and Price Inflation		31,501
Outturn Budget 2017/18		4,424,921

COMMUNICATIONS & INSIGHT**BUDGET MANAGER: Head Communications & Insight**

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	4,189	4,189
Police Overtime	0	0
PCSO	0	0
Police Staff	740,155	689,054
Other Employee	366	36,360
Premises Related	0	0
Transport Related	20,047	21,002
Supplies & Services	157,185	176,239
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	4,216
	<u>921,942</u>	<u>931,060</u>
Income		
Grant Income	0	0
Other Income	0	0
Net Revenue Budget	<u><u>921,942</u></u>	<u><u>931,060</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		931,060
<u>Adjustments:</u>		
In-year Revisions		(15,648)
Reversal of Temp Funding		(46,000)
Commitments		34,690
Priority Development Proposals & Growth		38,701
Saving		(31,310)
Pay and Price Inflation		10,449
Outturn Budget 2017/18		<u><u>921,942</u></u>

FORCE SOLICITORS
BUDGET MANAGER: Head of Legal Services

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	499,079	473,039
Other Employee	0	0
Premises Related	0	0
Transport Related	8,009	7,867
Supplies & Services	366,131	325,957
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>873,219</u>	<u>806,863</u>
Income		
Grant Income	0	(32,000)
Other Income	(45,000)	(45,000)
	<u>828,219</u>	<u>729,863</u>
Net Revenue Budget	<u><u>828,219</u></u>	<u><u>729,863</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		729,863
<u>Adjustments:</u>		
In-year Revisions		13,768
Reversal of Temp Funding		32,000
Commitments		11,060
Priority Development Proposals & Growth		37,700
Saving		(7,729)
Pay and Price Inflation		11,557
Outturn Budget 2017/18		<u><u>828,219</u></u>

PLANNING & PERFORMANCE**BUDGET MANAGER: Head of Planning & Performance**

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	829,043	928,218
Other Employee	0	0
Premises Related	0	0
Transport Related	129,690	127,614
Supplies & Services	496,650	525,386
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>1,455,383</u>	<u>1,581,218</u>
Income		
Grant Income	0	(31,500)
Other Income	(10,000)	(16,087)
Net Revenue Budget	<u><u>1,445,383</u></u>	<u><u>1,533,631</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		1,533,631
<u>Adjustments:</u>		
In-year Revisions		22,871
Reversal of Temp Funding		(89,800)
Commitments		(10,245)
Priority Development Proposals & Growth		76,917
Saving		(106,756)
Pay and Price Inflation		18,765
Outturn Budget 2017/18		<u><u>1,445,383</u></u>

STRATEGIC PORTFOLIO MANAGEMENT

BUDGET MANAGER: Head of Strategic Change and Portfolio Management

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	980,551	1,106,678
Other Employee	331	325
Premises Related	0	0
Transport Related	4,473	4,394
Supplies & Services	2,410	82,867
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>987,765</u>	<u>1,194,264</u>
Income		
Grant Income	0	(340,900)
Other Income	0	0
Net Revenue Budget	<u><u>987,765</u></u>	<u><u>853,364</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		853,364
<u>Adjustments:</u>		
In-year Revisions		27,050
Reversal of Temp Funding		27,650
Commitments		27,513
Priority Development Proposals & Growth		120,911
Saving		(78,558)
Pay and Price Inflation		9,835
Outturn Budget 2017/18		<u><u>987,765</u></u>

COMMAND
BUDGET MANAGER: Assistant Chief Officer

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	433,895	390,578
Other Employee	0	0
Premises Related	0	0
Transport Related	10,847	11,961
Supplies & Services	66,434	46,510
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	511,176	449,049
Income		
Grant Income	(25,933)	(23,600)
Other Income	(2,900)	(2,900)
Net Revenue Budget	482,343	422,549
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		422,549
<u>Adjustments:</u>		
In-year Revisions		35,707
Reversal of Temp Funding		(5,000)
Commitments		(13,073)
Priority Development Proposals & Growth		48,411
Saving		(11,893)
Pay and Price Inflation		5,642
Outturn Budget 2017/18		482,343

INFORMATION TECHNOLOGY**BUDGET MANAGER: Head of Information & Technology**

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	3,263,929	2,968,654
Other Employee	0	0
Premises Related	0	0
Transport Related	9,674	9,503
Supplies & Services	5,491,745	4,900,124
Agency & Contracted Services	1,275,994	368,039
Mutual Aid	0	0
Recharges	0	0
	<u>10,041,342</u>	<u>8,246,320</u>
Income		
Grant Income	0	0
Other Income	(103,690)	(326,490)
Net Revenue Budget	<u><u>9,937,652</u></u>	<u><u>7,919,830</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		7,919,830
<u>Adjustments:</u>		
In-year Revisions		791,390
Reversal of Temp Funding		(59,000)
Commitments		1,087,825
Priority Development Proposals & Growth		560,964
Saving		(508,854)
Pay and Price Inflation		145,497
Outturn Budget 2017/18		<u><u>9,937,652</u></u>

**PROCUREMENT
BUDGET MANAGER: Head of Procurement**

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	321,060	328,665
Other Employee	0	0
Premises Related	0	0
Transport Related	1,513	1,487
Supplies & Services	5,911	30,807
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	328,484	360,959
Income		
Grant Income	0	0
Other Income	(25,887)	(25,887)
Net Revenue Budget	302,597	335,072
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		335,072
<u>Adjustments:</u>		
In-year Revisions		(16,142)
Reversal of Temp Funding		0
Commitments		(14,764)
Priority Development Proposals & Growth		0
Saving		(4,878)
Pay and Price Inflation		3,309
Outturn Budget 2017/18		302,597

FINANCE
BUDGET MANAGER: Head of Finance

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	633,440	648,556
Other Employee	0	0
Premises Related	0	0
Transport Related	2,493	2,493
Supplies & Services	84,270	23,167
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	720,203	674,216
Income		
Grant Income	0	0
Other Income	(33,262)	(33,262)
Net Revenue Budget	686,941	640,954
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		640,954
<u>Adjustments:</u>		
In-year Revisions		78,199
Reversal of Temp Funding		(30,900)
Commitments		25,361
Priority Development Proposals & Growth		0
Saving		(33,324)
Pay and Price Inflation		6,651
Outturn Budget 2017/18		686,941

FACILITIES – ESTATES
BUDGET MANAGER: Head of Facilities

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	948,255	1,044,935
Other Employee	0	0
Premises Related	11,171,835	11,904,398
Transport Related	9,452	15,977
Supplies & Services	154,548	186,094
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	(25,430)	(24,269)
	12,258,660	13,127,135
Income		
Grant Income	(4,017,541)	(4,017,541)
Other Income	(281,155)	(245,658)
Net Revenue Budget	7,959,964	8,863,936
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		8,863,936
<u>Adjustments:</u>		
In-year Revisions		25,448
Reversal of Temp Funding		(599,980)
Commitments		(28,211)
Priority Development Proposals & Growth		286,133
Saving		(796,739)
Pay and Price Inflation		209,377
Outturn Budget 2017/18		7,959,964

FACILITIES - DISTRIBUTION & LOGISTICS
BUDGET MANAGER: Head of Distribution & Logistics

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	734,357	806,989
Other Employee	0	0
Premises Related	8,088	1,445
Transport Related	424	417
Supplies & Services	1,112,581	1,144,938
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	1,855,450	1,953,789
Income		
Grant Income	0	0
Other Income	(23,193)	(23,193)
Net Revenue Budget	1,832,257	1,930,596
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		1,930,596
<u>Adjustments:</u>		
In-year Revisions		20,196
Reversal of Temp Funding		(104,000)
Commitments		0
Priority Development Proposals & Growth		57,456
Saving		(99,085)
Pay and Price Inflation		27,094
Outturn Budget 2017/18		1,832,257

PEOPLE, PERFORMANCE & STANDARDS
BUDGET MANAGER: Chief Superintendent – People, Performance & Standards

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	2,928,453	3,108,093
Police Overtime	2,309,312	0
PCSO	0	0
Police Staff	2,607,609	2,343,784
Other Employee	1,412,401	813,942
Premises Related	5,246	5,153
Transport Related	90,989	96,144
Supplies & Services	521,909	466,808
Agency & Contracted Services	72,936	71,770
Mutual Aid	0	0
Recharges	721	2,816
	9,949,576	6,908,510
Income		
Grant Income	0	(46,100)
Other Income	(16,026)	(16,026)
Net Revenue Budget	9,933,550	6,846,384
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		6,846,384
<u>Adjustments:</u>		
In-year Revisions		2,841,618
Reversal of Temp Funding		(234,900)
Commitments		496,746
Priority Development Proposals & Growth		417,693
Saving		(555,848)
Pay and Price Inflation		121,857
Outturn Budget 2017/18		9,933,550

FLEET
BUDGET MANAGER: Head of Fleet Services

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	662,498	660,297
Other Employee	0	0
Premises Related	8,180	8,035
Transport Related	2,809,711	3,044,573
Supplies & Services	10,415	10,231
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	<u>(136,373)</u>	<u>(150,575)</u>
	3,354,431	3,572,561
Income		
Grant Income	0	0
Other Income	(532,464)	(511,160)
Net Revenue Budget	<u><u>2,821,967</u></u>	<u><u>3,061,401</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		3,061,401
<u>Adjustments:</u>		
In-year Revisions		(21,409)
Reversal of Temp Funding		0
Commitments		(12,483)
Priority Development Proposals & Growth		5,000
Saving		(264,972)
Pay and Price Inflation		54,430
Outturn Budget 2017/18		<u><u>2,821,967</u></u>

INFORMATION MANAGEMENT

BUDGET MANAGER: Information and Compliance Manager

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	580,584	693,108
Other Employee	0	0
Premises Related	0	0
Transport Related	6,509	6,394
Supplies & Services	106,700	102,133
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>693,793</u>	<u>801,635</u>
Income		
Grant Income	0	0
Other Income	(7,730)	(150,874)
Net Revenue Budget	<u><u>686,063</u></u>	<u><u>650,761</u></u>
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		650,761
<u>Adjustments:</u>		
In-year Revisions		29,446
Reversal of Temp Funding		(20,100)
Commitments		2,700
Priority Development Proposals & Growth		24,800
Saving		(8,974)
Pay and Price Inflation		7,430
Outturn Budget 2017/18		<u><u>686,063</u></u>

FORCE OPERATIONS COLLABORATIONS
BUDGET MANAGER: Chief Superintendent - Crime Operations

	2017/18	2016/17
	£	£
Agency & Contracted Services		
ANPR NW Strategic Roads	18,848	5,938
Regional Firearms	28,302	28,512
Cheshire & North Wales Firearms Alliance	3,499,896	3,479,612
Joint Air Support	879,255	641,165
Underwater Search Unit	93,418	93,602
NW Motorway Policing Group	216,543	206,816
TITAN: RART,RCU & RIU	447,805	447,805
TITAN: Protective Persons Unit	287,823	287,823
TITAN: Confidential Unit	252,569	252,569
TITAN: Prison Intelligence Unit	114,524	114,524
TITAN: Technical Support Unit	279,304	279,304
TITAN: Operational Security Officer	8,384	8,384
Local Resilience Forum	2,428	2,428
Chronicle	8,000	8,000
Dogs Alliance	1,331,666	0
Other Collaborative Contributions	14,975	360,000
Gross Expenditure	7,483,740	6,216,482
Income		
Grant Income	0	0
Other Income	0	0
Net Revenue Budget	7,483,740	6,216,482
<u>How the Budget is calculated:</u>		£
Original Budget 2016/17		6,216,482
<u>Adjustments:</u>		1,322,670
In-year Revisions		0
Reversal of Temp Funding		295,592
Commitments		0
Priority Development Proposals & Growth		(360,000)
Saving		8,996
Pay and Price Inflation		
Outturn Budget 2017/18		7,483,740

MULTI FORCE SHARED SERVICES - CHESHIRE
BUDGET MANAGER: Assistant Chief Officer

	2017/18 £	2016/17 £
Agency & Contracted Services		
Multi - Force Shared Service:		
Head of MFSS	1,678,547	1,711,397
Net Revenue Budget	1,678,547	1,711,397

£

How the Budget is calculated:

Original Budget 2016/17	1,711,397
<u>Adjustments:</u>	
In-year Revisions	0
Reversal of Temp Funding	0
Commitments	0
Priority Development Proposals & Growth	0
Saving	(32,850)
Pay and Price Inflation	0
Outturn Budget 2017/18	1,678,547

CONTINGENCY
BUDGET MANAGER: Chief Constable

	2017/18	2016/17
	£	£
Central Contingency	205,077	200,000

CONTINGENCY
BUDGET MANAGER: Assistant Chief Constable

Operational Contingency – Resource Management Unit	151,500	150,000
Operational Contingency – Assistant Chief Constable	50,900	50,000

CONTINGENCY
BUDGET MANAGER: Head of Finance

Balance held in anticipation of early delivery of savings	0	305,955
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CORPORATE COSTS
BUDGET MANAGER: Head of Finance

	2017/18	2016/17
	£	£
Interest Paid	779,445	723,945
Investment Interest	(80,000)	(100,000)
Minimum Revenue Provision	765,000	779,000
Revenue Contribution to Capital	0	500,000
Transfer to Earmarked Revenue Reserves	(1,530,000)	(2,116,100)
LGPS Actuarial Impact	128,545	0
Miscellaneous Home Office Grants	(8,256,300)	(8,256,300)
External Audit Fee	49,714	48,835
Internal Audit Fee	30,591	30,050
Treasury	8,387	8,239
Public Enquiry Funding	14,000	0
Audit & Ethics Committee	21,583	21,201
Gross Expenditure	<u>(8,069,035)</u>	<u>(8,361,130)</u>

OPCC - OFFICE OF POLICE & CRIME COMMISSIONER
BUDGET MANAGER: Chief Executive

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	635,280 *	622,709
Other Employee	6,585	6,530
Premises Related	2,056	2,020
Transport Related	25,084	21,715
Supplies & Services	145,844	134,113
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>814,849</u>	<u>787,087</u>
Income		
Grant Income	0	0
Other Income	0	0
Net Revenue Budget	<u><u>814,849</u></u>	<u><u>787,087</u></u>

How the Budget is calculated:

	£
Original Budget 2016/17	787,087
<u>Adjustments:</u>	
In-year Revisions	12,398
Reversal of Temp Funding	0
Commitments	15,101
Priority Development Proposals & Growth	0
Saving	(9,096)
Pay and Price Inflation	9,359
Outturn Budget 2017/18	<u><u>814,849</u></u>

* 2017/18 Staffing Budget is based on pre-reorganisation structure

OPCC - COMMISSIONING BUDGET

BUDGET MANAGER: Commissioning and Partnership Officer

	2017/18 £	2016/17 £
Community Safety Fund	1,019,983	984,736
Safer Communities Fund	60,000	60,000
Victims and Restorative justice	1,503,251	1,486,797
Total Commissioning Budget	2,583,234	2,531,533
Less Funding		
Ministry of Justice	(1,223,251)	(1,201,737)
Partner Funding	(280,000)	(280,000)
Total	1,079,983	1,049,796

How the Budget is calculated:

	£
Original Budget 2016/17	1,049,796
<u>Adjustments:</u>	
In-year Revisions	14,617
Reversal of Temp Funding	0
Commitments	2,421
Priority Development Proposals & Growth	0
Saving	0
Pay and Price Inflation	13,149
Outturn Budget 2017/18	1,079,983

MEMORANDUM ITEMS

REGIONAL ANPR

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	0	0
Other Employee	0	0
Premises Related	34,229	23,961
Transport Related	0	0
Supplies & Services	74,055	53,762
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>108,284</u>	<u>77,723</u>
Income		
Grant Income	0	0
Other Income	(108,284)	(77,723)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

REGIONAL FIREARMS

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	197,257	203,508
Police Overtime	0	0
PCSO	0	0
Police Staff	63,433	62,352
Other Employee	0	0
Premises Related	0	0
Transport Related	7,530	3,830
Supplies & Services	1,600	1,600
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>269,820</u>	<u>271,290</u>
Income		
Grant Income	0	0
Other Income	(269,820)	(271,290)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

FIREARMS ALLIANCE

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	7,318,227	5,564,369
Police Overtime	268,123	231,000
PCSO	0	0
Police Staff	118,236	68,882
Other Employee	48,000	48,000
Premises Related	5,000	5,000
Transport Related	380,058	286,500
Supplies & Services	259,604	169,378
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>8,397,248</u>	<u>6,373,129</u>
Income		
Grant Income	0	0
Other Income	(8,397,248)	(6,373,129)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

JOINT AIR SUPPORT

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	328,229	325,103
Police Overtime	10,175	10,175
PCSO	0	0
Police Staff	0	0
Other Employee	160	159
Premises Related	75,000	73,877
Transport Related	2,180	4,960
Supplies & Services	21,466	14,257
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>437,210</u>	<u>428,531</u>
Income		
Grant Income	0	0
Other Income	(437,210)	(428,531)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

UNDERWATER SEARCH UNIT

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	708,786	697,099
Police Overtime	85,000	85,000
PCSO	0	0
Police Staff	17,982	17,649
Other Employee	30,500	19,980
Premises Related	55,693	55,130
Transport Related	93,320	95,067
Supplies & Services	68,870	68,029
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>1,060,151</u>	<u>1,037,954</u>
Income		
Grant Income	0	0
Other Income	(1,060,151)	(1,037,954)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

NORTH WEST MOTORWAYS

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	178,433	172,436
Police Overtime	1,000	1,200
PCSO	0	0
Police Staff	859,957	817,134
Other Employee	0	0
Premises Related	0	0
Transport Related	1,800	1,800
Supplies & Services	22,608	22,808
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>1,063,798</u>	<u>1,015,378</u>
Income		
Grant Income	0	0
Other Income	(1,063,798)	(1,015,378)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

TITAN

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	961,049	1,023,090
Police Overtime	63,500	55,500
PCSO	0	0
Police Staff	337,782	331,044
Other Employee	0	0
Premises Related	0	0
Transport Related	61,054	72,134
Supplies & Services	0	0
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>1,423,385</u>	<u>1,481,768</u>
Income		
Grant Income	0	0
Other Income	(1,423,385)	(1,481,768)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

LOCAL RESILIENCE FORUM

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	28,221	26,601
Other Employee	0	0
Premises Related	0	0
Transport Related	220	200
Supplies & Services	1,800	4,308
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>30,241</u>	<u>31,109</u>
Income		
Grant Income	0	0
Other Income	(30,241)	(31,109)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

CHRONICLE

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	56,466	54,705
Police Overtime	0	0
PCSO	0	0
Police Staff	0	0
Other Employee	0	0
Premises Related	0	0
Transport Related	2,380	2,000
Supplies & Services	560	0
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>59,406</u>	<u>56,705</u>
Income		
Grant Income	0	0
Other Income	(59,406)	(56,705)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

GENERAL ACCOUNTING – Secondments etc.

	2017/18	2016/17
	£	£
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	86,351	179,393
Other Employee	0	0
Premises Related	0	0
Transport Related	0	0
Supplies & Services	0	0
Agency & Contracted Services	0	0
Mutual Aid	0	0
Recharges	0	0
	<u>86,351</u>	<u>179,393</u>
Income		
Grant Income	0	0
Other Income	(86,351)	(179,393)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

MULTI FORCE SHARED SERVICE

	2017/18 £	2016/17 £
Employee Related		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	3,085,588	2,783,750
Other Employee	14,000	8,000
Premises Related	0	0
Transport Related	10,500	13,606
Supplies & Services	2,343,351	2,509,947
Agency & Contracted Services	189,655	235,389
Mutual Aid	0	0
Recharges	0	0
	<u>5,643,094</u>	<u>5,550,692</u>
Income		
Grant Income	0	0
Other Income	(5,643,094)	(5,550,692)
Net Revenue Budget	<u><u>0</u></u>	<u><u>0</u></u>

¹ Provides centralised transactional services for Cheshire, Northants, Nottingham and Civil Nuclear Forces.

2017/18 CAPITAL PROGRAMME

	2017/18 £'000	2016/17 £'000
Property	0	326
Information Technology	539	443
Equipment	300	822
Vehicles	0	609
Prior Year Schemes (based on 1/2 Year Review)	<u>839</u>	<u>2,200</u>
Property	557	3,987
Information Technology	6,004	5,767
Equipment	1,090	700
Vehicles	2,762	1,947
Total incl. Prior Year Schemes	<u><u>11,252</u></u>	<u><u>14,601</u></u>