



Police & Crime  
Commissioner  
**for Cheshire**

# **ANNUAL BUDGET 2018/19**

# **CONTENTS**

**Foreword**

**Summary Budget Analysis**

**Police & Crime Commissioner &  
Constabulary Budgets**

**Lead Force Collaborations**

**Capital Programme 2018/19**

## FOREWORD

The budget I have set for 2018/19 protects frontline policing with plans to place a named officer or PCSO in every community across Cheshire.

Policing within our communities is becoming increasingly diverse and complex, which requires a more sophisticated response from officers. I have allocated funding to deal with these issues by re-directing officers to these priority areas, which include cybercrime, child sexual exploitation and human trafficking.



I have also committed to investing in intelligence gathering, training and crime recording, to enable the Constabulary to respond to important and emerging issues, and to help us provide a police force fit for the future.

Additional funding has been allocated to the Sexual Assault Referral Centre (SARC) to help the service deal with increasing demand. The budget also earmarks funding for an Anti-Stalking Clinic, run in partnership North West Boroughs NHS Foundation Trust.

In developing the budget I have taken into account the Government's approach to police funding. When setting the Provisional Grant Settlement for policing, the Government confirmed that the cash grant for all forces will remain unchanged for 2018/19 and 2019/20, with no extra funding for inflation nor to start to address the increasing complex demands of policing.

Cheshire Constabulary has faced a 37% real terms cut in funding since 2010. Both the Constabulary and I have driven significant efficiencies in this period to meet the funding gap, saving more than £60 million in this period. However, it is clear that there is limited scope for further efficiency savings; hence the only scope to fund these unavoidable, but essential, costs was to raise the council tax police precept

My public consultation on a rise to precept received an "unprecedented" response from residents and businesses across Cheshire, with two thirds of respondents supporting a 7.3 per cent increase to the precept, which equates to £1 a month for the average Band D household. As a result, the 2018/19 budget for the Constabulary is £200 million.

It is very much a priority for me, as Commissioner, to continue to do whatever I can to ensure that your police service delivers value for money and that we provide the right resources to improve safety in communities across the county.

I am very pleased that I have been able to set a budget for 2018/19 that protects frontline policing and will help the Acting Chief Constable keep the residents of Cheshire safe.

A handwritten signature in black ink, appearing to read 'David Keane'.

David Keane  
Police & Crime Commissioner for Cheshire  
March 2018

**SUMMARY BUDGET ANALYSIS 2018/19** (excluding collaborations)

	<b>2018/19</b>	<b>2017/18</b>
	<b>£</b>	<b>£</b>
Police Pay & Pensions	100,476,919	97,999,223
Police Overtime	2,571,288	2,565,635
PCSO	6,716,201	6,457,991
Police Staff Pay & Pensions	44,651,396	41,151,738
Other Employee Costs	1,346,154	1,437,341
Premises Related	11,047,544	11,372,722
Transport Related	3,627,420	3,671,871
Supplies & Services	17,635,715	17,441,203
Agency & Contracted Services	12,622,081	12,418,806
Mutual Aid	10,100	10,100
Recharges	(721)	0
Transfer to/from Reserve	(600,000)	(1,546,128)
	<u>200,104,097</u>	<u>192,980,502</u>
Grant Income	(19,288,078)	(19,399,090)
Other Income	(11,021,922)	(8,671,544)
<b>Net Revenue Budget</b>	<u>169,794,097</u>	<u>164,909,868</u>
Financed by:		
Funding: Govt Grants	(104,762,579)	(104,762,579)
Funding: Precept	(65,031,518)	(60,147,289)
	<u>(169,794,097)</u>	<u>(164,909,868)</u>
<b><u>Budget calculation:</u></b>		<b>£</b>
2017/18 Gross Expenditure Budget		192,980,502
In-year Revisions		2,334
Reserve Funding		946,128
Commitments		766,000
Priority Development Proposals & Growth		5,940,037
Saving		(2,837,754)
Pay and Price Inflation		2,306,850
<b>2018/19 Gross Expenditure Budget</b>		<u>200,104,097</u>
<b><u>Financed by:</u></b>		
Government Police Grant & Formula Funding		(104,762,579)
Council Tax Precept (including surpluses on Collection Fund)		(65,031,518)
<b>Net Budget Requirement</b>		<u>(169,794,097)</u>
Other Income and Specific Grants		(30,310,000)
<b>2018/19 Total Funding and Income</b>		<u>(200,104,097)</u>

## INDEX

Department	Budget Manager
Police Officer Pay	Deputy Chief Constable
Local Policing Units	Chief Superintendent - Local Policing
Force Control Centre	Superintendent – Force Control Centre
Strategic Public Protection Directorate	Detective Chief Superintendent - Public Protection Directorate
Operations & Regional Support	Superintendent – Uniform Operations
Intel & Counter Terrorism	Detective Superintendent – Crime Operations
Dept. of Criminal Justice	Superintendent - Criminal Justice and Custody
Serious & Organised Crime	Detective Chief Inspector - Crime Operations
Forensic Investigation	Deputy Head of Forensics
Corporate Communications	Head of Corporate Communications
Force Solicitors	Head of Legal Services
Planning & Performance	Head of Planning & Performance
Strategic Change & Portfolio Management	Superintendent Strategic Change & Portfolio Management
Command	Assistant Chief Officer - Command
Information & Technology	Head of Information & Technology
Procurement	Head of Procurement
Finance	Head of Finance
Facilities - Estates	Head of Estates
Facilities - Distribution & Logistics	Head of Estates
People, Performance & Standards	Head of HR and Organisational Development
Fleet	Head of Fleet Services
Operations & Proactive Unit	Chief Superintendent – Local Policing
Partnerships	Chief Superintendent – Local Policing
Information Management	Assistant Chief Officer
Force Operations Collaborations	Superintendent – Uniform Operations
Multi Force Shared Service	Assistant Chief Officer
Contingencies	Deputy Chief Constable
Corporate Costs	Head of Finance
OPCC - Office of Police & Crime Commissioner	Chief of Staff
OPCC - Commissioning Budget	Head of Policy & Partnerships

**POLICE OFFICER PAY**  
**BUDGET MANAGER: Deputy Chief Constable**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	97,484,153	95,050,577
Police Overtime	2,342,324 *	0
PCSO	0	0
Police Staff Pay & Pensions	0	0
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	0	0
<b>Supplies &amp; Services</b>	0	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	99,826,477	95,050,577
<b>Income</b>		
Grant Income	0	0
Other Income	0	0
<b>Net Revenue Budget</b>	<b>99,826,477</b>	<b>95,050,577</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		95,050,577
<b><u>Adjustments:</u></b>		
In-year Revisions		2,134,972
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		453,200
Saving		1,036,516
Pay and Price Inflation		1,151,212
<b>Outturn Budget 2018/19</b>		<b>99,826,477</b>

\* Previously included within People, Performance & Standards

## LOCAL POLICING UNITS

### BUDGET MANAGER: Chief Superintendent – Local Policing

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	15,004	15,004
Police Overtime	0	0
PCSO	6,716,201	6,457,991
Police Staff	94,383	1,273,312
Other Employee	9,876	9,692
<b>Premises Related</b>	20,077	31,987
<b>Transport Related</b>	356,862	356,723
<b>Supplies &amp; Services</b>	423,299	442,957
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	<u>(80,719)</u>	<u>(80,719)</u>
	7,554,983	8,506,947
<b>Income</b>		
Grant Income	(792,120)	(1,354,583)
Other Income	(11,268)	(563,860)
<b>Net Revenue Budget</b>	<u><u>6,751,595</u></u>	<u><u>6,588,504</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		6,588,504
<b><u>Adjustments:</u></b>		
In-year Revisions		(356,316)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		1,065,443
Saving		(638,845)
Pay and Price Inflation		92,809
<b>Outturn Budget 2018/19</b>		<u><u>6,751,595</u></u>

**FORCE CONTROL CENTRE****BUDGET MANAGER: Superintendent - Force Control Centre**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	1,000
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	9,476,469	9,935,525
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	8,013	11,308
<b>Supplies &amp; Services</b>	14,799	13,562
<b>Agency &amp; Contracted Services</b>	10,425	10,425
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	9,509,706	9,971,820
<b>Income</b>		
Grant Income	0	0
Other Income	(12,425)	(12,425)
<b>Net Revenue Budget</b>	<b>9,497,281</b>	<b>9,959,395</b>

**How the Budget is calculated:****£**Original Budget 2017/18 9,959,395**Adjustments:**In-year Revisions (141,462)Reserve Funding 0Commitments 0Priority Development Proposals & Growth 90,556Saving (520,835)Pay and Price Inflation 109,627**Outturn Budget 2018/19** **9,497,281**



**STRATEGIC PUBLIC PROTECTION DIRECTORATE****BUDGET MANAGER: Detective Chief Superintendent - Public Protection**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	1,516,013	1,349,418
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	31,722	33,268
<b>Supplies &amp; Services</b>	202,375	183,840
<b>Agency &amp; Contracted Services</b>	229,975	229,975
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,980,085</u>	<u>1,796,501</u>
<b>Income</b>		
Grant Income	(105,405)	0
Other Income	0	0
<b>Net Revenue Budget</b>	<u><u>1,874,680</u></u>	<u><u>1,796,501</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		1,796,501
<u>Adjustments:</u>		
In-year Revisions		(89,380)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		262,068
Saving		(116,336)
Pay and Price Inflation		21,827
<b>Outturn Budget 2018/19</b>		<u><u>1,874,680</u></u>

**OPERATIONS & REGIONAL SUPPORT  
BUDGET MANAGER: Superintendent – Uniform Operations**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	75,696	104,823
PCSO	0	0
Police Staff Pay & Pensions	602,594	589,050
Other Employee Costs	0	0
<b>Premises Related</b>	2,187	2,146
<b>Transport Related</b>	3,078	3,830
<b>Supplies &amp; Services</b>	142,496	136,060
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	10,100	10,100
<b>Recharges</b>	15,491	15,491
	851,642	861,500
<b>Income</b>		
Grant Income	0	0
Other Income	(910,851)	(1,122,851)
<b>Net Revenue Budget</b>	<b>(59,209)</b>	<b>(261,351)</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		(261,351)
<b><u>Adjustments:</u></b>		
In-year Revisions		(6,662)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		226,440
Saving		(28,194)
Pay and Price Inflation		10,558
<b>Outturn Budget 2018/19</b>		<b>(59,209)</b>

**INTEL & COUNTER TERRORISM****BUDGET MANAGER: Detective Superintendent – Crime Operations**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	3,224,421	3,117,957
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	34,548	34,555
<b>Supplies &amp; Services</b>	407,557	399,958
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>3,666,526</u>	<u>3,552,470</u>
<b>Income</b>		
Grant Income	(842,515)	(750,515)
Other Income	0	0
<b>Net Revenue Budget</b>	<u><u>2,824,011</u></u>	<u><u>2,801,955</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		2,801,955
<b><u>Adjustments:</u></b>		
In-year Revisions		4,501
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		92,357
Saving		(120,230)
Pay and Price Inflation		45,428
<b>Outturn Budget 2018/19</b>		<u><u>2,824,011</u></u>

**DEPT. OF CRIMINAL JUSTICE****BUDGET MANAGER: Superintendent – Criminal Justice & Custody**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	6,820,750	6,772,213
Other Employee Costs	4,135	1,114
<b>Premises Related</b>	146,355	143,184
<b>Transport Related</b>	43,856	46,358
<b>Supplies &amp; Services</b>	3,523,901	3,636,735
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	<u>(574,570)</u>	<u>(494,829)</u>
	9,964,427	10,104,775
<b>Income</b>		
Grant Income	(3,490,967)	(3,490,967)
Other Income	(4,917,101)	(5,236,101)
<b>Net Revenue Budget</b>	<u><u>1,556,359</u></u>	<u><u>1,377,707</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		1,377,707
<b><u>Adjustments:</u></b>		
In-year Revisions		(120,104)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		544,133
Saving		(388,893)
Pay and Price Inflation		143,516
<b>Outturn Budget 2018/19</b>		<u><u>1,556,359</u></u>

**SERIOUS & ORGANISED CRIME DIRECTORATE****BUDGET MANAGER: Detective Chief Inspector – Crime Operations**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff	1,285,716	1,197,772
Other Employee	1,121	1,100
<b>Premises Related</b>	0	0
<b>Transport Related</b>	46,977	48,993
<b>Supplies &amp; Services</b>	171,816	165,122
<b>Agency &amp; Contracted Services</b>	106,697	104,708
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	6,760	6,760
	<u>1,619,087</u>	<u>1,524,455</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(575,000)	(575,000)
<b>Net Revenue Budget</b>	<u><u>1,044,087</u></u>	<u><u>949,455</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		949,455
<b><u>Adjustments:</u></b>		
In-year Revisions		1,588
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		83,248
Saving		(10,769)
Pay and Price Inflation		20,565
<b>Outturn Budget 2018/19</b>		<u><u>1,044,087</u></u>

**FORENSIC INVESTIGATION  
BUDGET MANAGER: Deputy Head of Forensics**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	2,816,380	2,832,083
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	7,357	7,921
<b>Supplies &amp; Services</b>	202,996	187,696
<b>Agency &amp; Contracted Services</b>	1,397,221	1,397,221
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	4,423,954	4,424,921
<b>Income</b>		
Grant Income	0	0
Other Income	0	0
<b>Net Revenue Budget</b>	<b>4,423,954</b>	<b>4,424,921</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		4,424,921
<u>Adjustments:</u>		
In-year Revisions		2,832
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		13,846
Saving		(54,046)
Pay and Price Inflation		36,401
<b>Outturn Budget 2018/19</b>		<b>4,423,954</b>

## CORPORATE COMMUNICATIONS

### BUDGET MANAGER: Head Corporate Communications

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	4,189	4,189
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	1,065,551	740,155
Other Employee Costs	373	366
<b>Premises Related</b>	0	0
<b>Transport Related</b>	18,606	20,047
<b>Supplies &amp; Services</b>	160,153	157,185
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,248,872</u>	<u>921,942</u>
<b>Income</b>		
Grant Income	0	0
Other Income	0	0
<b>Net Revenue Budget</b>	<u><u>1,248,872</u></u>	<u><u>921,942</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		921,942
<b><u>Adjustments:</u></b>		
In-year Revisions		(223)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		311,544
Saving		0
Pay and Price Inflation		15,609
<b>Outturn Budget 2018/19</b>		<u><u>1,248,872</u></u>

**FORCE SOLICITORS**  
**BUDGET MANAGER: Head of Legal Services**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	725,715	499,079
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	6,930	8,009
<b>Supplies &amp; Services</b>	395,013	366,131
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	1,127,658	873,219
<b>Income</b>		
Grant Income	0	0
Other Income	(65,000)	(45,000)
<b>Net Revenue Budget</b>	<b>1,062,658</b>	<b>828,219</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		828,219
<b><u>Adjustments:</u></b>		
In-year Revisions		200,059
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		68,675
Saving		(50,159)
Pay and Price Inflation		15,864
<b>Outturn Budget 2018/19</b>		<b>1,062,658</b>



## PLANNING & PERFORMANCE

### BUDGET MANAGER: Head of Planning & Performance

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	1,303,816	829,043
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	147,176	129,690
<b>Supplies &amp; Services</b>	505,528	496,650
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,956,520</u>	<u>1,455,383</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(10,000)	(10,000)
<b>Net Revenue Budget</b>	<u><u>1,946,520</u></u>	<u><u>1,445,383</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		1,445,383
<b><u>Adjustments:</u></b>		
In-year Revisions		142,628
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		331,850
Saving		0
Pay and Price Inflation		26,659
<b>Outturn Budget 2018/19</b>		<u><u>1,946,520</u></u>

**STRATEGIC CHANGE & PORTFOLIO MANAGEMENT**  
**BUDGET MANAGER: Superintendent - Strategic Change and Portfolio Management**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	557,332	980,551
Other Employee Costs	337	331
<b>Premises Related</b>	0	0
<b>Transport Related</b>	4,122	4,473
<b>Supplies &amp; Services</b>	2,456	2,410
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	564,247	987,765
<b>Income</b>		
Grant Income	0	0
Other Income	0	0
<b>Net Revenue Budget</b>	<b>564,247</b>	<b>987,765</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		987,765
<b><u>Adjustments:</u></b>		
In-year Revisions		2,152
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		35,623
Saving		(467,849)
Pay and Price Inflation		6,556
<b>Outturn Budget 2018/19</b>		<b>564,247</b>

**COMMAND****BUDGET MANAGER: Assistant Chief Officer - Command**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	397,534	433,895
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	10,256	10,847
<b>Supplies &amp; Services</b>	67,674	66,434
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>475,464</u>	<u>511,176</u>
<b>Income</b>		
Grant Income	(25,933)	(25,933)
Other Income	(2,900)	(2,900)
<b>Net Revenue Budget</b>	<u><u>446,631</u></u>	<u><u>482,343</u></u>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		482,343
<b><u>Adjustments:</u></b>		
In-year Revisions		361
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		0
Saving		(42,089)
Pay and Price Inflation		6,016
<b>Outturn Budget 2018/19</b>		<u><u>446,631</u></u>

**INFORMATION & TECHNOLOGY****BUDGET MANAGER: Head of Information & Technology**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	3,382,983	3,263,929
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	1,079	9,674
<b>Supplies &amp; Services</b>	5,036,675	5,491,745
<b>Agency &amp; Contracted Services</b>	1,316,536	1,275,994
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>9,737,273</u>	<u>10,041,342</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(111,973)	(103,690)
<b>Net Revenue Budget</b>	<u><u>9,625,300</u></u>	<u><u>9,937,652</u></u>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		9,937,652
<b><u>Adjustments:</u></b>		
In-year Revisions		(150,898)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		439,470
Saving		(751,517)
Pay and Price Inflation		150,593
<b>Outturn Budget 2018/19</b>		<u><u>9,625,300</u></u>

**PROCUREMENT  
BUDGET MANAGER: Head of Procurement**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	424,020	321,060
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	1,542	1,513
<b>Supplies &amp; Services</b>	6,023	5,911
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	431,585	328,484
<b>Income</b>		
Grant Income	0	0
Other Income	(25,887)	(25,887)
<b>Net Revenue Budget</b>	<b>405,698</b>	<b>302,597</b>

**How the Budget is calculated:**

	£
Original Budget 2017/18	302,597
<u>Adjustments:</u>	
In-year Revisions	846
Reserve Funding	0
Commitments	0
Priority Development Proposals & Growth	97,224
Saving	0
Pay and Price Inflation	5,031
<b>Outturn Budget 2018/19</b>	<b>405,698</b>

**FINANCE**  
**BUDGET MANAGER: Head of Finance**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	877,999	633,440
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	2,327	2,493
<b>Supplies &amp; Services</b>	23,953	84,270
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	904,279	720,203
<b>Income</b>		
Grant Income	0	0
Other Income	(33,262)	(33,262)
<b>Net Revenue Budget</b>	<b>871,017</b>	<b>686,941</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		686,941
<b><u>Adjustments:</u></b>		
In-year Revisions		(59,221)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		232,765
Saving		0
Pay and Price Inflation		10,532
<b>Outturn Budget 2018/19</b>		<b>871,017</b>

**FACILITIES – ESTATES**  
**BUDGET MANAGER: Head of Estates**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	1,962,340	948,255
Other Employee Costs	0	0
<b>Premises Related</b>	10,854,693	11,171,835
<b>Transport Related</b>	6,301	9,452
<b>Supplies &amp; Services</b>	114,856	154,548
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	(25,430)	(25,430)
	12,912,760	12,258,660
<b>Income</b>		
Grant Income	(4,017,541)	(4,017,541)
Other Income	(424,014)	(281,155)
<b>Net Revenue Budget</b>	<b>8,471,205</b>	<b>7,959,964</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		7,959,964
<u>Adjustments:</u>		
In-year Revisions		50,398
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		740,368
Saving		(470,608)
Pay and Price Inflation		191,083
<b>Outturn Budget 2018/19</b>		<b>8,471,205</b>

**FACILITIES - DISTRIBUTION & LOGISTICS**  
**BUDGET MANAGER: Head of Estates**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	862,787	734,357
Other Employee Costs	0	0
<b>Premises Related</b>	8,242	8,088
<b>Transport Related</b>	432	424
<b>Supplies &amp; Services</b>	1,110,791	1,112,581
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	1,982,252	1,855,450
<b>Income</b>		
Grant Income	(10,000)	0
Other Income	(18,159)	(23,193)
<b>Net Revenue Budget</b>	<b>1,954,093</b>	<b>1,832,257</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		1,832,257
<b><u>Adjustments:</u></b>		
In-year Revisions		17,428
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		156,992
Saving		(83,405)
Pay and Price Inflation		30,821
<b>Outturn Budget 2018/19</b>		<b>1,954,093</b>



**PEOPLE, PERFORMANCE & STANDARDS****BUDGET MANAGER: Head of HR and Organisational Development**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	2,973,573	2,928,453
Police Overtime	0	2,309,312
PCSO	0	0
Police Staff Pay & Pensions	3,823,932	2,607,609
Other Employee Costs	1,320,451	1,412,401
<b>Premises Related</b>	5,655	5,246
<b>Transport Related</b>	76,892	90,989
<b>Supplies &amp; Services</b>	494,281	521,909
<b>Agency &amp; Contracted Services</b>	75,208	72,936
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	721
	<u>8,769,992</u>	<u>9,949,576</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(73,026)	(16,026)
<b>Net Revenue Budget</b>	<u><u>8,696,966</u></u>	<u><u>9,933,550</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		9,933,550
<b><u>Adjustments:</u></b>		
In-year Revisions		(2,353,822)
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		1,973,902
Saving		(973,194)
Pay and Price Inflation		116,530
<b>Outturn Budget 2018/19</b>		<u><u>8,696,966</u></u>

**FLEET**  
**BUDGET MANAGER: Head of Fleet Services**

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	684,368	662,498
Other Employee Costs	0	0
<b>Premises Related</b>	8,335	8,180
<b>Transport Related</b>	2,791,505	2,809,711
<b>Supplies &amp; Services</b>	10,613	10,415
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	(136,373)	(136,373)
	3,358,448	3,354,431
<b>Income</b>		
Grant Income	0	0
Other Income	(542,464)	(532,464)
<b>Net Revenue Budget</b>	<b>2,815,984</b>	<b>2,821,967</b>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		2,821,967
<b><u>Adjustments:</u></b>		
In-year Revisions		667
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		18,603
Saving		(80,792)
Pay and Price Inflation		55,539
<b>Outturn Budget 2018/19</b>		<b>2,815,984</b>

**OPERATIONS & PROACTIVE UNIT****BUDGET MANAGER: Chief Superintendent – Local Policing**

	2018/19 £	2017/18 * £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	757,719	0
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	2,166	0
<b>Supplies &amp; Services</b>	123,848	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	883,733	0
<b>Income</b>		
Grant Income	(154,640)	0
Other Income	(558,592)	0
<b>Net Revenue Budget</b>	<b>170,501</b>	<b>0</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		0
<u>Adjustments:</u>		
In-year Revisions		227,108
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		1,164
Saving		(68,002)
Pay and Price Inflation		10,231
<b>Outturn Budget 2018/19</b>		<b>170,501</b>

\* Included within Local Policing Units in previous years

## PARTNERSHIPS

### BUDGET MANAGER: Chief Superintendent – Local Policing

	2018/19	2017/18 *
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	455,073	0
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	0	0
<b>Supplies &amp; Services</b>	0	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>455,073</u>	<u>0</u>
<b>Income</b>		
Grant Income	(94,500)	0
Other Income	0	0
	<u>360,573</u>	<u>0</u>
<b>Net Revenue Budget</b>	<u><u>360,573</u></u>	<u><u>0</u></u>
<b><u>How the Budget is calculated:</u></b>		£
Original Budget 2017/18		0
<u>Adjustments:</u>		
In-year Revisions		278,729
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		76,596
Saving		0
Pay and Price Inflation		5,248
<b>Outturn Budget 2018/19</b>		<u><u>360,573</u></u>

\* Included within Local Policing Units in previous years

**INFORMATION MANAGEMENT  
BUDGET MANAGER: Assistant Chief Officer**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	699,514	580,584
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	4,173	6,509
<b>Supplies &amp; Services</b>	103,120	106,700
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	806,807	693,793
<b>Income</b>		
Grant Income	0	0
Other Income	0	(7,730)
<b>Net Revenue Budget</b>	<b>806,807</b>	<b>686,063</b>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		686,063
<b><u>Adjustments:</u></b>		
In-year Revisions		1,291
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		118,564
Saving		(8,925)
Pay and Price Inflation		9,814
<b>Outturn Budget 2018/19</b>		<b>806,807</b>

**FORCE OPERATIONS COLLABORATIONS**  
**BUDGET MANAGER: Superintendent – Uniform Operations**

	2018/19	2017/18
	£	£
<b>Agency &amp; Contracted Services</b>		
ANPR NW Strategic Roads	13,660	18,848
Regional Firearms	48,602	28,302
Cheshire & North Wales Firearms Alliance	3,380,696	3,499,896
Joint Air Support	888,055	879,255
Underwater Search Unit	92,910	93,418
NW Motorway Policing Group	216,537	216,543
TITAN: RART,RCU & RIU	382,342	447,805
TITAN: Protective Persons Unit	206,349	287,823
TITAN: Confidential Unit	265,432	252,569
TITAN: Prison Intelligence Unit	74,422	114,524
TITAN: Technical Support Unit	332,621	279,304
TITAN: Operational Security Officer	8,287	8,384
TITAN: Business Support Unit	73,934	0
TITAN: Ops 2	174,340	0
Local Resilience Forum	2,428	2,428
Chronicle	11,400	8,000
Dogs Alliance	1,331,666	1,331,666
Regional ESN	42,035	0
Other Collaborative Contributions	43,275	14,975
<b>Gross Expenditure</b>	<u>7,588,991</u>	<u>7,483,740</u>
<b>Income</b>		
Grant Income	0	0
Income	0	0
<b>Net Revenue Budget</b>	<u><u>7,588,991</u></u>	<u><u>7,483,740</u></u>

**How the Budget is calculated:**

	£
Original Budget 2017/18	7,483,740
<u>Adjustments:</u>	
In-year Revisions	174,340
Reserve Funding	0
Commitments	0
Priority Development Proposals & Growth	134,413
Saving	(203,502)
Pay and Price Inflation	0
<b>Outturn Budget 2018/19</b>	<u><u>7,588,991</u></u>

**MULTI FORCE SHARED SERVICES - CHESHIRE**  
**BUDGET MANAGER: Assistant Chief Officer**

	2018/19 £	2017/18 £
<b>Agency &amp; Contracted Services</b>		
Multi - Force Shared Service	1,693,147	1,678,547
<b>Net Revenue Budget</b>	<u>1,693,147</u>	<u>1,678,547</u>
How the Budget is calculated:		
		£
Original Budget 2017/18		1,678,547
Adjustments:		
<u>In-year Revisions</u>		14,600
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		0
Saving		0
Pay and Price Inflation		0
<b>Outturn Budget 2018/19</b>		<u>1,693,147</u>

**CONTINGENCIES****BUDGET MANAGER: Deputy Chief Constable**

	<b>2018/19</b>	<b>2017/18</b>
	<b>£</b>	<b>£</b>
Central Contingency	208,973	205,077
Operational Contingency	205,135	202,400



**CORPORATE COSTS**  
**BUDGET MANAGER: Head of Finance**

	2018/19	2017/18
	£	£
Interest Paid	925,445	779,445
Investment Interest	(80,000)	(80,000)
Minimum Revenue Provision	885,000	765,000
Revenue Contribution to Capital	500,000	0
Transfer to Earmarked Revenue Reserves	(600,000)	(1,546,128)
Police Staff - Standard Employer's Pension Contribution	107,537	144,673
Miscellaneous Home Office Grants	(8,256,300)	(8,256,300)
Income from Collaborative Arrangements	(2,650,000)	0
External Audit Fee	37,595	49,714
Internal Audit Fee	31,172	30,591
Treasury	8,546	8,387
Specific Grants awarded	60724	0
Other Operational Expenses	14,000	14,000
Audit Advisory Committee & Ethics Panel	21,993	21,583
	<u>(8,994,288)</u>	<u>(8,069,035)</u>

**OPCC - OFFICE OF POLICE & CRIME COMMISSIONER**  
**BUDGET MANAGER: Chief of Staff**

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	615,600	635,280
Other Employee Costs	4,000	6,585
<b>Premises Related</b>	2,000	2,056
<b>Transport Related</b>	21,500	25,084
<b>Supplies &amp; Services</b>	143,900	145,844
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>787,000</u>	<u>814,849</u>
<b>Income</b>		
Grant Income	0	0
Other Income	0	0
<b>Net Revenue Budget</b>	<u><u>787,000</u></u>	<u><u>814,849</u></u>
<b><u>How the Budget is calculated:</u></b>		<b>£</b>
Original Budget 2017/18		814,849
<b><u>Adjustments:</u></b>		
In-year Revisions		0
Reserve Funding		0
Commitments		0
Priority Development Proposals & Growth		0
Saving		(38,087)
Pay and Price Inflation		10,238
<b>Outturn Budget 2018/19</b>		<u><u>787,000</u></u>

## OPCC - COMMISSIONING BUDGET

### BUDGET MANAGER: Head of Policy & Partnerships

	2018/19 £	2017/18 £
Community Safety Fund	1,058,070	1,019,983
Safer Communities Fund	60,000	60,000
Victims & Restorative Justice	1,498,157	1,503,251
	<hr/>	<hr/>
Total Commissioning Budget	2,616,227	2,583,234
Less Funding		
Ministry of Justice	(1,218,157)	(1,223,251)
Partner Funding	(280,000)	(280,000)
	<hr/>	<hr/>
<b>Total</b>	<b>1,118,070</b>	<b>1,079,983</b>

#### How the Budget is calculated:

	£
Original Budget 2017/18	1,079,983
<u>Adjustments:</u>	
In-year Revisions	0
Reserve Funding	0
Commitments	0
Priority Development Proposals & Growth	38,087
Saving	0
Pay and Price Inflation	0
<b>Outturn Budget 2017/18</b>	<b>1,118,070</b>

# MEMORANDUM ITEMS

## REGIONAL ANPR

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	0	0
Other Employee Costs	0	0
<b>Premises Related</b>	32,519	34,229
<b>Transport Related</b>	0	0
<b>Supplies &amp; Services</b>	55,495	74,055
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>88,014</u>	<u>108,284</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(88,014)	(108,284)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## REGIONAL EMERGENCY SERVICES NETWORK

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	118,792	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	225,232	0
Other Employee Costs	0	0
<b>Premises Related</b>	4,000	0
<b>Transport Related</b>	18,704	0
<b>Supplies &amp; Services</b>	2,380	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	369,108	0
<b>Income</b>		
Grant Income	0	0
Other Income	(369,108)	0
<b>Net Revenue Budget</b>	<b>0</b>	<b>0</b>

## REGIONAL FIREARMS

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	317,448	197,257
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	136,126	63,433
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	11,000	7,530
<b>Supplies &amp; Services</b>	4,300	1,600
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>468,874</u>	<u>269,820</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(468,874)	(269,820)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## FIREARMS ALLIANCE

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	7,357,385	7,318,227
Police Overtime	287,763	268,123
PCSO	0	0
Police Staff Pay & Pensions	128,962	118,236
Other Employee Costs	48,000	48,000
<b>Premises Related</b>	52,305	5,000
<b>Transport Related</b>	387,458	380,058
<b>Supplies &amp; Services</b>	315,098	259,604
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>8,576,971</u>	<u>8,397,248</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(8,576,971)	(8,397,248)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>



## JOINT AIR SUPPORT

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	331,370	328,229
Police Overtime	20,000	10,175
PCSO	0	0
Police Staff Pay & Pensions	0	0
Other Employee Costs	1,660	160
<b>Premises Related</b>	95,793	75,000
<b>Transport Related</b>	680	2,180
<b>Supplies &amp; Services</b>	30,502	21,466
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>480,005</u>	<u>437,210</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(480,005)	(437,210)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## UNDERWATER SEARCH UNIT

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	699,100	708,786
Police Overtime	85,000	85,000
PCSO	0	0
Police Staff Pay & Pensions	21,901	17,982
Other Employee Costs	32,500	30,500
<b>Premises Related</b>	57,327	55,693
<b>Transport Related</b>	96,104	93,320
<b>Supplies &amp; Services</b>	66,156	68,870
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,058,088</u>	<u>1,060,151</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(1,058,088)	(1,060,151)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## NORTH WEST MOTORWAYS

	2018/19	2017/18
	£	£
<b>Employee Related</b>		
Police Pay & Pensions	185,553	178,433
Police Overtime	1,000	1,000
PCSO	0	0
Police Staff Pay & Pensions	869,333	859,957
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	2,200	1,800
<b>Supplies &amp; Services</b>	9,702	22,608
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,067,788</u>	<u>1,063,798</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(1,067,788)	(1,063,798)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

**TITAN**

	<b>2018/19</b>	<b>2017/18</b>
	<b>£</b>	<b>£</b>
<b>Employee Related</b>		
Police Pay & Pensions	1,367,852	961,049
Police Overtime	78,801	63,500
PCSO	0	0
Police Staff Pay & Pensions	335,156	337,782
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	52,023	61,054
<b>Supplies &amp; Services</b>	3,450	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>1,837,282</u>	<u>1,423,385</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(1,837,282)	(1,423,385)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## LOCAL RESILIENCE FORUM

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	30,721	28,221
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	420	220
<b>Supplies &amp; Services</b>	3,310	1,800
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>34,451</u>	<u>30,241</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(34,451)	(30,241)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## CHRONICLE

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	59,297	56,466
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	0	0
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	3,285	2,380
<b>Supplies &amp; Services</b>	1,170	560
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>63,752</u>	<u>59,406</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(63,752)	(59,406)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## GENERAL ACCOUNTING – Secondments etc.

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	86,351	86,351
Other Employee Costs	0	0
<b>Premises Related</b>	0	0
<b>Transport Related</b>	0	0
<b>Supplies &amp; Services</b>	0	0
<b>Agency &amp; Contracted Services</b>	0	0
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>86,351</u>	<u>86,351</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(86,351)	(86,351)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

## MULTI FORCE SHARED SERVICE

	2018/19 £	2017/18 £
<b>Employee Related</b>		
Police Pay & Pensions	0	0
Police Overtime	0	0
PCSO	0	0
Police Staff Pay & Pensions	3,085,588	3,085,588
Other Employee Costs	14,000	14,000
<b>Premises Related</b>	0	0
<b>Transport Related</b>	10,500	10,500
<b>Supplies &amp; Services</b>	2,393,351	2,343,351
<b>Agency &amp; Contracted Services</b>	250,687	189,655
<b>Mutual Aid</b>	0	0
<b>Recharges</b>	0	0
	<u>5,754,126</u>	<u>5,643,094</u>
<b>Income</b>		
Grant Income	0	0
Other Income	(5,754,126)	(5,643,094)
<b>Net Revenue Budget</b>	<u><u>0</u></u>	<u><u>0</u></u>

<sup>1</sup> Provides centralised transactional services for Cheshire, Northants, Nottingham and Civil Nuclear Forces.



## CAPITAL PROGRAMME 2018/19

	£'000	£'000
Prior Year - carry forward		5,163
<b><u>Annual Replacement Schemes:</u></b>		
IT & Communications:		
Ancillary Refresh	25	
Tablet Replacement	300	
Technology Refresh – E-Forensics	60	
Network Refresh	<u>640</u>	1,025
Annual Vehicle Replacement Programme		2,077
<b><u>New Schemes</u></b>		
Estates Strategy Phase 1:		
Crewe LPU - Year 2	2,403	
Warrington LPU - Year 2	696	
Property & Exhibit Management (Phase 2)*	500	
Cleaning Model	<u>42</u>	3,641
Digital Evidence (DETS)	65	
Forensic Data Store	400	
IT Capacity	250	
Airwave Security Cabinet	<u>150</u>	865
Replacement of Body Armour	450	
Road Safety Equipment	60	
Breath Test Kits	30	
ANPR Regional Refresh	211	
ANPR Motorway Regional	<u>370</u>	1,121
Armed Alliance Vehicles		319
		<u>14,211</u>