

# JOINT MANAGEMENT BOARD



Cheshire  
Constabulary



**Dan Price**  
Cheshire  
Police & Crime  
Commissioner

**DATE:** Wednesday 1 April 2026

**TIME:** 10.00am

**VENUE:** Online via Teams

Any member of the public who wishes to observe this meeting is asked to register their interest no later than midday on Tuesday 31 March 2026 via email [pcc@cheshire-pcc.gov.uk](mailto:pcc@cheshire-pcc.gov.uk)

## **AGENDA**

### ***Part 1 - Public Items***

- 1 Minutes of Meeting Held on 4 March 2026**
- 2 Management Decision – to follow**
- 3 Joint Management Board Forward Plan**

### ***Part 2 - Private Items***

*The following matters will be considered in private as they involve the likely disclosure of exempt information as defined in the Freedom of Information Act 2000, in accordance with the section indicated below:*

<b><i>Item</i></b>	<b><i>Section</i></b>
<i>Northern Stations Capital</i>	<i>(31) Law Enforcement</i>
	<i>(43) Commercial Interest</i>
<i>Estates Strategy</i>	<i>(31) Law Enforcement</i>
	<i>(43) Commercial Interest</i>

- 4 Northern Stations Capital – Charles Stewart House Roof**
- 5 Estates Strategy - Middlewich Police Station**
- 6 Joint Management Board Action Log**

**For further information about this agenda, please contact:  
The Office of the Police & Crime Commissioner on 01606 364000**



**Cheshire  
Constabulary**



**Dan Price**  
Cheshire  
Police & Crime  
Commissioner

## **JOINT MANAGEMENT BOARD**

Notes of the Joint Management Board held on Wednesday 4 March 2026 which was held online via Teams.

**PRESENT:** Dan Price, Police and Crime Commissioner (PCC)  
Mark Roberts, Chief Constable (CC)

**Cheshire Police and Crime Commissioner**

D Taylor, Chief Executive  
C Hodgson, Chief Finance Officer  
A Murphy, Governance Officer

**Cheshire Constabulary**

B Dutton, Assistant Chief Constable  
D Bryan, Chief Legal Officer  
B Malloy, Chief Finance Officer  
N Bailey, Chief People Officer  
P Woods, Head of Planning and Performance

No members of the public observed Part 1 of the meeting.

### ***Part 1 - Public items***

**1. Minutes of meeting held on Wednesday 28 January 2026**

The minutes of the meeting held on Wednesday 28 January 2026 were approved with one small amendment to allow the management board minutes to be read as a standalone document.

**2. Draft Internal Audit Plan 2026/2027**

The Chief Finance Officer (OPCC) advised that both she and the Chief Finance Officer (Constabulary) have discussed the draft Internal Audit Plan with the Commissioner and the Chief Constable, and that it was discussed with the Joint Audit Advisory Committee (JAAC) on 25 February 2026.

The Police and Crime Commissioner and the Chief Constable approved the following recommendation:

(1) That the draft Internal Audit plan for 2026/27 be approved.

The rationale was that the work of Internal Audit will provide assurance that effective controls are in place to mitigate against significant risks and will ensure compliance with audit and accounting requirements.

### **3. Fleet Strategy 2026-2029**

The Vehicle Fleet Strategy 2026-2029 was presented which outlined the four-year fleet strategy taking into consideration compliance with the newly launched NPCC national fleet standards and the Police and Crime Plan. The Assistance Chief Constable explained the difficulty of providing tangible targets due to the dynamic nature of this field of policing, the scale of the challenge in modernising the fleet, and the changes also required to the policing estate. It was agreed that a Fleet Strategy update would therefore be added to the Forward Plan to allow an update within the year on deliverables.

The Police and Crime Commissioner and the Chief Constable approved the following recommendation:

(1) That the Vehicle Fleet Strategy is approved.

The rationale was that the review and update of the Fleet Strategy reflects a commitment to enhanced delivery, and its implementation of this updated strategy aligns with the priorities of the Police and Crime Plan, and those of the public, around embracing technology and innovation and providing an accessible and responsive police service.

### **4. Joint Management Board Forward Plan**

The Joint Management Board Forward Plan was noted and the Chief Executive (OPCC) said that the forward plan would be updated for 2026/27 for the next meeting.

## ***Part 2 – Private items***

### **5. MIB Donation Agreement**

A draft contract agreement with the Motor Insurance Bureau (MIB) was presented with the aim to provide funding for an additional vehicle fitted with ANPR technology used to assist in enforcement of uninsured drivers on the roads of Cheshire. It was explained that the car would also provide a useful pilot project for the operational use of an EV vehicle.

The Police and Crime Commissioner and the Chief Constable approved the following recommendations that:

- (1) The agreement with MIB to be approved to allow fleet to obtain the additional funding
- (2) The vehicle is allocated as a dedicated vehicle for the Specials to manage
- (3) The funding will be used to purchase a fully livered Electric Powered (EV) response car

The rationale was that, aligning with the Police and Crime Plan, the donation agreement allows for increasing policing visibility and responsiveness; preventing future offending through early intervention and proactive policing; rebuilding confidence after national policing challenges by reinforcing a visible commitment to safer roads; providing a modern, fit-for-purpose operational vehicle and demonstrating innovative collaboration with a national organisation.

## **6. Collaboration Agreement with MPS for Vehicle Testing**

A report was presented seeking approval to enter an S22A police collaboration agreement with the Metropolitan Police Service for an assessment service which demonstrates a vehicles suitability for operational policing (the Met Test).

The Police and Crime Commissioner and the Chief Constable approved the following recommendations that:

- (1) The S22A Collaboration Agreement be approved and the agreement be signed by the Chief Constable and the Police & Crime Commissioner when it becomes available from the MPS.

The rationale was that the S22A aligns with the Police and Crime Plan and provides a framework to commission this service which is a thorough vehicle testing suitable for operational policing allowing the force to hold and own the test data.

## **7. Joint Management Board Action Log**

The Joint Management Board Action Log was noted.

*The meeting concluded at 10.30am.*

## Joint Management Board Forward Plan - 2026/27

Date of Meeting	Room	Report Title	Part 2 Report	Cyclical Item	Lead Officer
<b>1 April 2026</b>	Teams	Management Decisions – 2026-01	No	No	Chief Executive
		Estates Strategy - Middlewich	Yes	No	Chief Executive
		Northern Stations Capital – CSH Roof	Yes	No	Chief Executive
<b>6 May 2026</b>	HQ	Force Management Statement	Yes	Annual	Deputy Chief Constable
		AI Enablement Programme	Yes	No	ACC
<b>3 June 2026</b>	RTH	Strategic Policing Requirement	Yes	Annual	Deputy Chief Constable
		Estates Strategy Progress Update	Yes	Annual	Chief Finance Officer (Con)
		Environmental Strategy Progress Update	Yes	Annual	Chief Finance Officer (Con)
<b>1 July 2026</b>	Teams	Provisional Financial Position Outturn 2025/26	No	Annual	Chief Finance Officer (Con)
		Treasury Management Outturn 2025/26	No	Annual	Chief Finance Officer (Con)
		Utilisation of POCA Funding in 2025/26	Yes	Annual	Chief Finance Officer (OPCC)
		Strategic Risk Register	Yes	Yes (with JAAC)	Chief Legal Officer
		IT & Digital Strategy Progress Update	Yes	Annual	Chief Finance Officer (Con)
		People Strategy Progress Update	Yes	Annual	Chief People Officer (Con)
<b>5 August 2026</b>	HQ	Financial Position 2026/27: First Quarter Review	No	Quarterly	Chief Finance Officer (Con)
<b>2 September 2026</b>	RTH	Procurement Strategy Progress Update	Yes	Annual	Chief Finance Officer (Con)
		Strategic Risk Register	Yes	Yes (with JAAC)	Chief Legal Officer
<b>7 October 2026</b>	Teams	Modern Slavery Transparency Statement - 2026 Update	Yes	Annual	Chief Legal Officer
		Fleet Strategy Progress Update	Yes	Annual	ACC
<b>4 November 2026</b>	HQ	Financial Position Report 2026/27: Mid-Year Review	No	Quarterly	Chief Finance Officer (Con)
		Treasury Management 2026/27: Mid-Year Review	No	Quarterly	Chief Finance Officer (Con)
		Medium-Term Financial Strategy – Mid-Year Review	No	Half-yearly	Chief Finance Officer (Con)
		Strategic Risk Register	Yes	Yes (with JAAC)	Chief Legal Officer
<b>2 December 2026</b>	RTH				
<b>13 January 2027</b>	Teams	Review of the Scheme of Corporate Governance	No	Annual	Chief Executive
<b>27 January 2027</b>	HQ	Treasury Management Strategy 2026/27	No	Annual	Chief Finance Officer (Con)
		Medium Term Financial Strategy 2027-2032	No	Annual	Chief Finance Officer (Con)
		2027/28 Budget & Council Tax Precept	No	Annual	Chief Finance Officer (Con)

		Fees & Charges Handbook 2027 Financial Position 2025/26: Third Quarter Review Strategic Risk Register	No No Yes	Annual Annual Yes (with JAAC)	Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Legal Officer
<b>3 March 2027</b>	RTH	Financial Position 2026/27: Third Quarter Review Draft Internal Audit Plan for approval Fleet Strategy	No No No	Quarterly Annual No	Chief Finance Officer (Con) Chief Finance Officer (Con) ACC

<b>TO BE CONFIRMED</b>
<ul style="list-style-type: none"> <li>Asset Management Strategy</li> </ul>



**JOINT MANAGEMENT BOARD**

**DECISION NO. 2026/15**

**DATE: 01.04.2026**

Northern Stations Capital – CSH Roof

**Executive Summary:**

The Constabulary seeks approval for a capital budget for the replacement of the roof on Charles Stewart House as part of the Northern Stations capital projects.

**Recommendation:**

- 1) That a capital budget, as detailed in Part 2, is approved for work to commence to replace the roof of Charles Stewart House in Warrington.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

The implementation of these proposals aligns with the shared vision to develop an estate that is truly fit for purpose.

**Signature**

**Date 01.04.2026**

**Police & Crime Commissioner**

**Signature**

**Date 01.04.2026**

**Chief Constable**

## PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

### Introduction and background

1. Charles Stewart House was brought in to use by the Constabulary in 1997. Since then, the roof of the building has been patched and repaired with increasing regularity. A number of recent failures in the roof have caused health and safety issues within the building with ceiling tiles falling in and parts of the building being unfit for use.
2. A recent survey of the roof has concluded that there are widespread failures across multiple areas, primarily due to material degradation, poor detailing, and previous repair attempts now failing. Severe corrosion is present across the main field and along cut edges, indicating prolonged water exposure and a breakdown of protective coatings. Many fixings are now failing, causing water to collect and corrode the surrounding metal, while multiple punctures and flash band repairs have further compromised the system's integrity. Temporary fixes have deteriorated quickly due to the nature of corrective materials and lack of permanent reinforcement. Additional concerns include damaged ridge flashings, failed Dektite pipe boots, and parapet capping's that are no longer watertight. Ponding water on several areas of the roof suggests insufficient drainage and poor roof falls, which accelerates material breakdown.
3. Apart from the health and safety risks to staff using the building, Charles Stewart House is also used as a centre for the business continuity of both IT and the Force Control Centre. There is now a risk that the infrastructure of the building may be compromised to such an extent that business continuity may not be possible.
4. Approaching the new financial year and with seasons turning, it will now be possible to replace the roof on Charles Stewart House within our capital funding and within a reasonable timeframe of 12 – 15 weeks.

### Issues for consideration

5. Cheshire Constabulary has owned the Charles Stewart House building for 30 years during which time the roof has been temporarily patched multiple times with increasing frequency, but never replaced.
6. Charles Stewart House is the Warrington LPU as well as the fallback for IT and the Force Control Centre so is a strategically important asset that requires the fabric of the building to be maintained to a high standard.
7. There are a number of health and safety issues that relate directly to failures in the roofing system with areas of the building now unusable.
8. There will be no impact on business continuity as work will progress without the need to vacate the premises.

### Financial Comments

9. Full amounts are detailed in Part 2 of this paper.
10. The Capital programme for 2026/27 was agreed at the Joint Management Board on 28<sup>th</sup> January 2026. The programme agreed a capital budget for the Northern Stations with a requirement that whilst agreed in principle, further approval is required from the Commissioner.

### Legal Comments & Commercial Comments

11. The route to market will follow the Constabulary procurement policy and contracts signed as per the scheme of delegation.

## HR Comments

12. There are no specific HR implications associated with this proposal.

## Equality Comments

13. There are no specific equality implications to this report.

### Public access to information

Information in this form is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC website within 3 working days of approval. Any facts/advice/recommendations that should not be made available on request should not be included in Part 1 but instead on the separate Part 2 form.

Is there a Part 2 form – YES

*If yes, for what reason: the report contains restricted information relating to Law Enforcement, section 31 and Commercial Interest, section 43 of the Freedom of Information Act 2000.*

Contact Officer: Bill Malloy – Chief Finance Officer (Constabulary)

Email: [william.malloy@cheshire.police.uk](mailto:william.malloy@cheshire.police.uk)

### CHIEF OFFICER DECLARATION (Bill Malloy, Chief Finance Officer Constabulary):

*I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.*

Signature

*Bill Malloy*

Date: 01.04.2026

### CHIEF EXECUTIVE DECLARATION (Clare Hodgson, Chief Finance Officer OPCC):

*I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.*

Signature



Date: 01.04.2026



**JOINT MANAGEMENT BOARD**

**DECISION NO. 2026/14**

**DATE: 01.04.2026**

Middlewich Police Station

**Executive Summary:**

This paper seeks approval to bring Middlewich Police Station back into operational use.

**Recommendation:**

- 1) That the decision taken on 4<sup>th</sup> December 2024 to declare Middlewich Police Station building as surplus to operational requirement be reversed; and
- 2) The use of capital as detailed in Part 2 be approved.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

The implementation of these proposals aligns with the shared vision to develop an estate that is truly fit for purpose.

**Signature**

**Date 01.04.2026**

**Police & Crime Commissioner**

**Signature**

**Date 01.04.2026**

**Chief Constable**

## PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

### Introduction and background

1. On 4<sup>th</sup> December 2024, the Police & Crime Commissioner and Chief Constable approved decision 2024/32 at Joint Management Board to 'dispose of Middlewich in the most efficient and economically viable way.'
2. Middlewich Police Station was closed and earmarked for sale. However, the sale of the station attracted an unsatisfactory response from the market.
3. Coupled with this, the Constabulary has identified a suitable use for the building which makes the most of its location and situation, with further details outlined in Part 2 of this paper.

### Issues for consideration

4. There has been very little interest in the market for the acquisition of the Middlewich Police Station and it is unlikely that any current sale will achieve the value of building.
5. Additional considerations are detailed in Part 2 of this paper.

### Financial Comments

6. The estimated capital cost to repurpose Middlewich Police Station is set out in Part 2 to this paper. Ongoing running costs will be offset by the solar panels on the building.

### Legal Comments

7. The route to market will follow the Constabulary procurement policy and contracts signed as per the scheme of delegation

### HR Comments

8. Detailed in Part 2 of this paper

### Equality Comments

9. There are no specific equality implications to this report.

### Public access to information

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Is there a Part 2 form - YES

*If yes, for what reason: the report contains restricted information relating to Law Enforcement, section 31 and Commercial Interest, section 43 of the Freedom of Information Act 2000.*

Contact Officer: Bill Malloy, Chief Finance Officer (Constabulary)

Email: [william.malloy@cheshire.police.uk](mailto:william.malloy@cheshire.police.uk)

**CHIEF OFFICER DECLARATION (Bill Malloy, Chief Finance Officer Constabulary):**

*I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.*

**Signature** *Bill Malloy*

**Date: 01.04.2026**

**CHIEF EXECUTIVE DECLARATION (Clare Hodgson, Chief Finance Officer OPCC):**

*I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.*

**Signature**



**Date: 01.04.2026**