JOINT MANAGEMENT BOARD

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

DATE: **Tuesday 30th June 2026**

TIME: **11.30am**

VENUE: **Online via Teams**

Any member of the public who wishes to observe this meeting is asked to register their interest no later than midday on Monday 29 June 2026 via email pcc@cheshire-pcc.gov.uk

AGENDA

Part 1 - Public Items

1. **Minutes of Meeting Held on 3 June 2026**

2. **Treasury Management Outturn 2025/26**

3. **IT & Digital Strategy Progress Update**

4. **Utilisation of POCA Funding in 2025/26**

5. **Joint Management Board Forward Plan**

Part 2 - Private Items

The following matters will be considered in private as they involve the likely disclosure of exempt information as defined in the Freedom of Information Act 2000, in accordance with the section indicated below:

Item	**Section**
Strategic Risk Register	(31) Law Enforcement (43) Commercial Interest
Annual Risk Management Report	(31) Law Enforcement (43) Commercial Interest
Memorandum of Understanding – Diesel Tank	(43) Commercial Interest
Joint Management Board Action Log	(31) Law Enforcement (43) Commercial Interest

6. **Strategic Risk Register**

7. **Annual Risk Management Report**

8. **Memorandum of Understanding – Diesel Tank**

9. **Joint Management Board Action Log**

JOINT MANAGEMENT BOARD

Notes of the Joint Management Board held on Wednesday 3 June 2026 which was held online via Teams.

PRESENT:	Dan Price, Police and Crime Commissioner (PCC) Mark Roberts, Chief Constable (CC)
	<u>Cheshire Police and Crime Commissioner</u> D Taylor, Chief Executive K Kardas, Research & Volunteer Support Officer
	<u>Cheshire Constabulary</u> B Dutton, Assistant Chief Constable D Bryan, Chief Legal Officer B Malloy, Chief Finance Officer N Bailey, Chief People Officer P Woods, Head of Planning and Performance

No members of the public observed Part 1 of the meeting.

The Chief Executive proposed that the Agenda items 7 & 8 (Estates Strategy Progress Update and Environmental Strategy Progress Update respectively) were moved to Part 1 of the meeting and be discussed directly after agenda item 2 'Provisional Financial Position Outturn'.

Part 1 - Public items

1. Minutes of meeting held on Wednesday 1 April 2026

The minutes of the meeting held on Wednesday 1 April 2026 were approved.

2. Provisional Financial Position Outturn 2025/26

The Chief Finance Officer presented the report which provided the Commissioner with the provisional outturn financial position for 2025/26, pending External Audit review.

The report suggested that the provisional revenue outturn for 2025/26 was a balanced position which had been achieved through a combination of corporate cost savings, higher investment income and lower than anticipated expenditure in several support functions.

The Police and Crime Commissioner and the Chief Constable approved the following recommendations:

(1) the provisional revenue outturn, set out in Appendix 1 of the attached report be noted;
(2) carry forwards totalling £0.47m, be approved; and
(3) the provisional capital outturn be noted and slippage outlined in Table 3 of the report, totalling £3.84m, be approved.

The rationale was that such decision would ensure a balance outturn position for 2025/26 and enable revenue carry forwards and the financing of the 2025/26 capital programme to be finalised.

7. Environmental Strategy Progress Update

The Chief Finance Officer provided an update on the progress of the Environmental Strategy 2021-31 which had been initially agreed by the Board in November 2025.

The Police and Crime Commissioner and the Chief Constable approved the following recommendation:

(1) that the Board note the contents of the paper

The rationale was that reviewing the strategies on a biannual basis was part of the Police and Crime Commissioner's scrutiny function and ensured tracking of progress on environmental matters.

8. Estates Strategy Progress Update

The Chief Finance Officer explained the report provided an update on the progress of the Estates Strategy 2021-31 which had been agreed by the Board in November 2025.

The Police and Crime Commissioner and the Chief Constable approved the following recommendation:

(1) that the Board note the contents of the update paper.

The rationale was that the review of the Estates Strategy was part of the Police and Crime Commissioner's scrutiny of the Constabulary and enables Police and Crime Commissioner to check on progress against its objectives.

3. Joint Management Board Forward Plan

An updated copy of the Joint Management Board Forward Plan for 2026/27 was presented for noting.

Part 2 – Private items

4. AI Enablement Programme

The Assistant Chief Constable presented a paper providing an overview of the Outline Business Case (OBC) for the AI Enablement Programme together with a summary paper highlighting the main points from the OBC.

The Police and Crime Commissioner approved the following recommendation:

(1) that the Police and Crime Commissioner note the AI Enablement Programme.

The rationale was that it would allow for progress to be made in the adoption and implementation of the AI programme.

5. Force Management Statement

The Chief Constable and Head of Planning and Performance explained that the Force Management Statement was a self-assessment that forces are required to produce annually for HMICFRS for the purposes of both pre-inspection information gathering and as evidence during inspections. The FMS was also a key document used by forces to inform their resource allocation and budget setting process.

The FMS for 2026 had been approved by the Chief Constable and was submitted to the Police and Crime Commissioner for noting.

The Police and Crime Commissioner approved the following recommendation:

(1) that the Police and Crime Commissioner note the Force Management Statement.

The rationale was that the decision would enable the Police and Crime Commissioner to note the self-assessment completed by the Chief Constable with regard to the demand and capability Cheshire Constabulary expects to face in the next four years.

6. Strategic Policing Requirement

The Police and Crime Commissioner and Chief Constable have a duty to pay due regard to the Strategic Policing Requirement when carrying out their functions. The report set out the Chief Constable's confirmation that the Constabulary has the necessary resources to meet its requirements during 2026/27.

The Police and Crime Commissioner approved the following recommendation:

(1) that the Police and Crime Commissioner note the Constabulary's confirmation that it has the necessary resources to meet the Strategic Policing Requirement in 2026/27.

The rationale was that the report provided assurance in relation to Cheshire Constabulary's ability to meet the Strategic Policing Requirement in 2026/27 and fulfils the Commissioner's duty to pay due regard to the Strategic Policing Requirement.

9. Joint Management Board Action Log

The Joint Management Board Action Log was noted.

The meeting concluded at 10.55am.

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

MANAGEMENT BOARD	
DECISION NO. 2026/22	**DATE: 30 June 2026**

TREASURY MANAGEMENT: OUTTURN REPORT 2025/26

Executive Summary:

CIPFA's (Chartered Institute of Public Finance and Accountancy) Code of Practice for Treasury Management recommends that those charged with governance be updated on treasury management activities regularly, by way of a strategy at the start of the year followed by quarterly reviews and an outturn report.

This review sets out the outturn position on all treasury management activities together with a review of the current economic environment and interest rate forecasts.

The increase in the Bank Rate during the last few years has enabled the Commissioner to secure good short to medium term rates of return in 2025/26.

There was no new borrowing in 2025/26. The Treasury Management Strategy included borrowing of £5m but this was not taken as the Commissioner had sufficient cash balances without it.

Recommendation: That

1. the report be noted; and
2. The prudential and treasury management outturn indicators as detailed in the report be noted.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

The review sets out the outturn position on all Treasury Management activities, as required by CIPFA's (Chartered Institute of Public Finance and Accountancy) Code, including a review of the current economic environment and interest rate forecasts. During the financial year, treasury management activities have operated within the approved indicators and limits and in compliance with the Treasury Management Practices

Signature:

Police & Crime Commissioner **Date 30th June 2026**

PART 1 – NON-CONFIDENTIAL FACTS AND ADVICE

INTRODUCTION AND BACKGROUND

1. To update on performance against the Commissioner's Treasury Management Strategy (TMS).

BACKGROUND

2. CIPFA (Chartered Institute of Public Finance and Accountancy) define Treasury Management as 'the management of the local authority's borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."

3. The associated Code of Practice for Treasury Management recommends that those charged with governance be updated on treasury management activities regularly, by way of a strategy at the start of the year followed by quarterly reviews and an outturn report.

4. The outturn report is attached in Appendix 1 and sets out the current investment and borrowing position, the prudential indicators, and a brief review of the current economic climate.

5. While the report contains the final 2025/26 outturn figures, this report remains subject to external audit.

FINANCIAL COMMENTS

6. The financial comments are included in the appendices to this report.

LEGAL COMMENTS

7. There are no specific legal comments associated with the report.

EQUALITY COMMENTS

8. There are no specific equality comments associated with the report.

Public access to information *Information in this form is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC website within 3 working days of approval. Any facts/advice/recommendations that should not be made available on request should not be included in Part 1 but instead on the separate Part 2 form.*
Is there a Part 2 form – NO
Contact Officer: Bill Malloy, Chief Finance Officer (S151) Tel. No.: 07879-470810 Email: william.malloy@cheshire.police.uk
CHIEF OFFICER DECLARATION (Bill Malloy): *I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.* **Signature:** Bill Malloy **Date: 24th June 2026**

CHIEF FINANCE OFFICER DECLARATION:
I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date: 24th June 2026**

APPENDIX 1

TREASURY MANAGEMENT 2025/26 OUTTURN

PURPOSE OF THE REPORT

1. To update on performance against the Commissioner's Treasury Management Strategy (TMS).

BACKGROUND

2. The first requirement for treasury management is to ensure that the organisational cash flow is adequately planned with cash being available when it is needed. Surplus monies are invested in low-risk counterparties or instruments commensurate with the low-risk appetite, providing adequate liquidity initially before considering investment return. This means the order of priority for all investment decisions is Security, Liquidity (access to cash) and then Yield (interest earned).

3. The second main function of treasury management is the funding of capital plans. These capital plans provide a guide to the borrowing need, which is essentially the longer-term cash flow planning to ensure that capital spending obligations can be met. The management of longer-term cash may involve arranging long or short-term loans, or by using longer term cash flow surpluses. On occasion, any debt currently held may be re-structured in line with risk or cost objectives.

4. Accordingly, treasury management is defined as:

   "The management of the organisation's borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."

5. This report has been written in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy's (CIPFA) Code of Practice on Treasury Management (revised 2021) which recommends that those charged with governance are updated on treasury management activities regularly by way of a strategy at the start of the year, followed by quarterly reviews and an outturn report.

6. CIPFA published revised Prudential and Treasury Management Codes on 20 December 2021 with formal adoption being required from the 2023/24 financial year.

7. The Commissioner had regard to this requirement when approving an annual Treasury Management Strategy and an associated Capital Strategy for 2025/26 on 29 January 2025.

8. This outturn report has been prepared in compliance with CIPFA's Code of Practice on Treasury Management, and covers the following:

- An economic update for 2025/26 ;
- A review of the Treasury Management Strategy Statement (including the Annual Investment Strategy);
- The capital expenditure and borrowing position;
- A review of the investment portfolio for 2025/26;
- A review of compliance with Treasury and Prudential Limits for 2025/26.

ECONOMIC BACKGROUND

9. Having started the financial year at 3.5% y/y (April), the CPI measure of inflation peaked at 3.8% from July to September, before dipping to 3% in January and February. Core inflation picked up to 3.2% in February, from 3.1%, and the recent upward pressure on energy costs resulting from the conflict in the Middle East could see CPI inflation reach 4.7% later this year.

10. Against this backdrop, the continued lack of progress in ending the Russian invasion of Ukraine, and the potentially negative implications for global growth as a consequence of the implementation of US tariff policies, Bank Rate reductions look limited for the remainder of 2026 (as they do in the euro-zone). Bank Rate currently stands at 3.75%.

11. Borrowing has becoming more expensive in 2025/26. Gilt yields have risen materially in March 2026, more than reversing the falls earlier in the financial year. Additionally, the public finances have remained under pressure. The higher-than-expected public net sector borrowing of £14.3bn in February was £2.2bn above last February's outturn but this was mainly due to timing effects relating to the £13.0bn government debt interest payment.

12. While the Commissioner has maintained a cautious approach to investing, he is also fully appreciative of changes to regulatory requirements for financial institutions in terms of additional capital and liquidity that have been introduced over recent years. These requirements have provided a far stronger baseline for financial institutions, with annual stress tests by regulators evidencing how institutions are now far more able to cope with extreme stressed market and economic conditions.

13. Looking at Public Works Loan Board (PWLB) maturity loan borrowing rates, the 50 year rate started 2025/26 at 5.46% on 4/4/2025 and finished the year significantly higher on 27/3/2026 at 6.24%, Table 1 below provides a summary of PWLB rates comparing the high, low and average rates throughout the year.

Table 1

	1 Year	5 Year	10 Year	25 Year	50 Year
Low	4.25%	4.56%	5.13%	5.78%	5.46%
Date	27/02/2026	27/02/2026	02/03/2026	04/04/2025	04/04/2025
High	5.28%	5.47%	5.88%	6.43%	6.24%
Date	23/03/2026	23/03/2026	27/03/2026	27/03/2026	27/03/2026
Average	4.52%	4.82%	5.38%	6.06%	5.81%
Spread	1.03%	0.91%	0.75%	0.65%	0.78%

Outlook for 2026/27

14. Looking ahead to 2026/27, with the ongoing conflict in the Middle East, elevated energy prices will erode the real spending power of households and businesses, leaving forecast GDP growth at a much weaker 0.5% this year. That is well below the economy's potential rate of 1.5%.

15. The energy shock resulting from the conflict in the Middle East has destabilised the global economy with the now uncertain outlook for energy prices potentially altering the path for interest rates. It is now more likely that interest rate cuts will be paused, remaining at 3.75% in 2026/27.

16. The CPI fell to 2.8% in April 2026 however due to increased oil and gas price forecasts following on from the conflict in the Middle East, CPI inflation is now expected to peak at about 4.7% in November.

TREASURY MANAGEMENT STRATEGY STATEMENT UPDATE

17. The Treasury Management Strategy Statement (TMSS) was approved by the Commissioner on 29 January 2025. There are no policy changes to the TMSS; the details in this report update the position in the light of the updated economic position and budgetary changes already approved.

CAPITAL PROGRAMME & BORROWING

18. In preparing the capital programme, attention is given to understanding the potential liabilities and risks associated with the expenditure and funding of the annual capital programme. In particular, the combined impact on the overall financial position of the Commissioner in terms of revenue and capital budgets, to ensure that such activity remains proportionate. There is a relationship in anticipating that borrowing will be required to fund the capital programme and the associated Minimum Revenue Provision and Interest Payable revenue costs.

19. The table below provides an indication of the capital programme, the resulting amount of the annual borrowing requirement and the associated revenue financing costs over the next 3 years.

Table 2: Capital Expenditure Forecasts	**2025/26 £000**	**2026/27 £000**	**2027/28 £000**
1a. Forecast Capital Programme	11,426	21,125	11,218
1b. To be funded by borrowing (estimate)	4,087	12,433	3,672
Estimated associated revenue cost of existing plus new borrowing (MRP & Interest Payable)	2,898	3,910	4,320

20. The above table shows the amount of planned capital expenditure to be financed by an additional borrowing requirement (around £20.2m), with the majority of this forecast new borrowing requirement relating to delivery of the current Estates Strategy 2021-2031, jointly developed between the Commissioner and the Constabulary which recognises that planned changes to the estates' footprint require additional capital financing.

21. Additional borrowing will therefore be required over the period, however, through pro-active management of the cashflow position any new loans will be taken only when necessary or interest rates are favourable.

22. Historically the Commissioner has financed the majority of his capital programme from reserves and capital grants. Looking ahead, no future capital grant funding is expected and capital reserves are all committed to the existing programme. As a result, the ongoing requirement to fund an annual capital programme for essential vehicle, equipment and technology replacements along with future strategic building projects requires the Commissioner to continue to make a revenue contribution to capital and enter into new external borrowing.

23. The Commissioner currently remains in an under borrowed position, which means that historically decisions have been made to finance expenditure internally as opposed to entering into new external borrowing. The position at 31 March 2026 is £8.8m internally borrowed. This is higher than the £5.0m originally planned which is mainly due to the planned borrowing of £5m not being taken in 2025/26. There has also been some rephasing of estates capital expenditure and the timing of expected receipts. Reducing reserve balances are beginning to place significant pressure on cash balances at certain points in the year and as a result, lower internal borrowing, supported by short term external borrowing when needed is now a more prudent target going forward. The position will continue to be monitored closely throughout 2026/27.

24. The Commissioner had a loan portfolio of £26.889m at 31 March 2026. The approved Treasury Management Strategy included provision for new external borrowing of £5m during 2025/26 however this has been deferred due to current high interest rates and has been managed within cashflow. This will be kept under close review and balanced carefully against the actual timing of expenditure and prevailing and forecast market rates in order to secure the borrowing at the optimum point.

25. The following tables show the actual debt maturity profile of current borrowing as at 31 March 2026 and a comparison with approved Upper and Lower Limits.

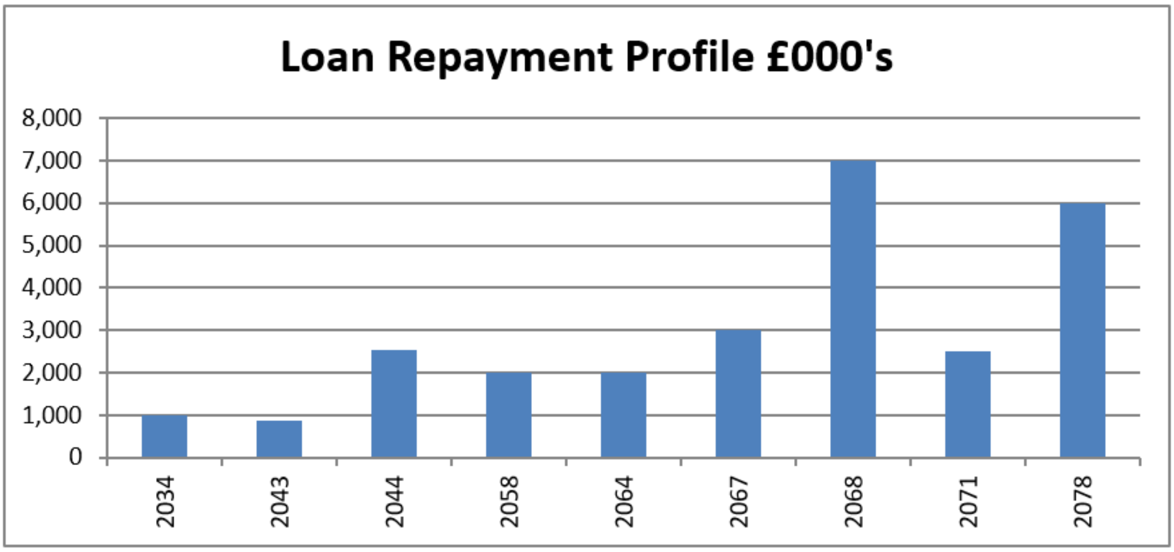

Table 3: Maturity Structure of Borrowing				
	Lower Limit %	**Upper Limit %**	**Actual 31/3/26 %**	**Amount £000**
Under 12 months	0	15	4	0
12 months and within 24 months	0	15	0	0
24 months and within 5 years	0	25	0	0
5 years and 10 years	0	25	4	1,000
10 years and above	50	100	96	25,889
Total			100	26,889

26. Advice has again been sought from the Commissioner's Treasury Management advisors who suggest that opportunities have been very limited in the current economic climate given the consequent structure of interest rates and associated early loan repayment penalties. No debt rescheduling has therefore been undertaken or is anticipated in the current financial year.

INVESTMENT PORTFOLIO 2025/26

27. The Annual Investment Strategy has the priorities of security, liquidity, and yield. The aim to achieve the optimum yield within the approved investment counterparties, which are scrutinised regularly for creditworthiness within the security principle. Liquidity is achieved within the forecast spending profile and cashflows.

28. The relatively high Bank Rate during the last few years has enabled the Commissioner to secure good short to medium term rates of return. In 2025/26 investment income was £1,358k, this is lower than the £1,768k generated in 2024/25 due to a fall in interest rates.

29. The Investment Strategy continues with a cautious approach to its choice of counterparties. As at 31 March 2026, the Commissioner's investments are with Federated Hermes Money Market Fund, Aberdeen Liquidity Money Market Fund, Blackrock Liquidity Money Market Fund, Handelsbanken and Barclays (flexible call account), all of which are used regularly to manage day to day cashflows. Other investment counterparties used during 2025/26 were Lloyds Bank of Scotland, Santander and UK Debt Management Office.

30. There have been no known instances of non-compliance with approved Annual Investment Strategy limits during the year.

REVIEW OF COMPLIANCE WITH PRUDENTIAL INDICATORS

31. It is a statutory duty for those charged with governance to determine and keep under review a range of prudential indicators and treasury limits. During 2025/26, treasury management activities have operated within the approved indicators and limits and in compliance with the Treasury Management Practices. The following table compares the performance on key prudential indicators in 2025/26 against those approved by the Commissioner in January 2025.

Table 4: Prudential and Treasury Indicators

Prudential Indicators	2025/26 Indicator £000	2025/26 Revised Estimate £000	Comment
Capital expenditure	13,365	11,425	Rephasing of capital spend on estates schemes.
Capital financing requirement			
- Borrowing requirement	36,856	35,643	
- Other long-term liabilities	12,080	12,446	
Total	**48,936**	**48,089**	
Annual change in capital financing requirement	926	1,167	
Gross borrowing requirement: (Under) / Over borrowing	(4,967)	(8,754)	Planned borrowing of £5m not taken in 2025/26.
Ratio of financing costs to net revenue stream	1.19%	1.10%	Lower Capital Financing costs in 2025/26 due to delayed borrowing.
Treasury Indicators	**2025/26 Indicator £000**	**2025/26 Revised Estimate £000**	
Authorised limit for external debt	63,158	63,158	Set 29/1/25, No change during 2025/26
Operational boundary for external debt	60,158	60,158	
Actual external debt			Planned borrowing of £5m not taken in 2025/26.
- Borrowing	31,889	26,889	
- Other long-term liabilities (PFI & Finance Leases)	12,080	12,446	
Total	**43,969**	**39,335**	
Upper limit of fixed interest rate exposure	100%	100%	
Upper limit of variable interest rate exposure	25%	0%	No variable rate loans held or planned
Upper limit for principal sums invested for over 364 days	£nil	£nil	No longer term investments held or planned.

Conclusion

39. The relatively high Bank Rate during 2025/26 and proactive cashflow management, have enabled the Commissioner to secure good investment returns. Opportunities for seeking improved returns will continue to be pursued within the approved confines of the Annual Investment Strategy.

40. Market borrowing rates are currently expected to remain high in 2026/27. New borrowing to finance the approved Capital Strategy will be secured at the optimum point taking into account available cash balances along with prevailing and forecast market rates. Loans will be taken over shorter periods if needed.

Cheshire Constabulary

Dan Price
Cheshire
Police & Crime
Commissioner

JOINT MANAGEMENT BOARD	
DECISION NO. 2026/23	**DATE: 30 June 2026**

IT and Digital Strategy Update

Executive Summary:
The IT and Digital Strategy 2025-2029 (approved in Q3 2025) outlines the key outcomes from across the three programme boards, which all report through to the Digital Delivery Board, chaired by the Deputy Chief Constable.

This document provides an update on strategy, which was prepared in consultation with the OPCC and aligns with the latest Police and Crime Plan, in particular, pillar 2 – Modernise – Technology and Innovation.

The strategy takes note of a number of national strategies, particularly those that are linked to the police reform programme.

Recommendation:

1) That the board notes the contents of the update paper.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

Review of the IT and Digital Strategy is part of my scrutiny of the Constabulary and enables me to check on progress against its objectives.

Signature **Date 30/06/2026**

Police & Crime Commissioner

Signature **Date 30/06/2026**

Chief Constable

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

Introduction and background

1. The strategy covering the period of 2025-2029 was approved by JMB on 5th November 2025.

2. The digital element covers three main programmes of work, specifically:
    - Neighbourhood Policing
    - Crime
    - Connected Constabulary and Innovation

3. Each of these programmes has an Assistant Chief Constable as the designated Senior Responsible Owner. Originally there were separate boards for each programme, however, a new Digital Delivery Board, chaired by the Deputy Chief Constable, has been put in place to streamline the governance process. However, key activities remain the same. The OPCC has an open invite to the Digital Delivery Board.

4. In addition, there are specific technology infrastructure and application development initiatives and those the progress of those pertinent are shown.

5. Each programme has defined outcomes within the strategy, all of which we wish to accomplish within the life of the document, noting there will be refinements required based on changing local/national priorities.

6. Shown below is progress against those outcomes that have been progressed since the strategy was agreed.

Neighbourhood Policing

Outcome	Progress
Refreshed fleet of Taser equipment for Officers represents a significant leap in law enforcement technology, enhancing officer confidence with extended range and increased number of opportunities to safely de-escalate and resolve critical situations.	A new T10 taser range has been built within the Tactical Training Centre. Rolling mandatory training of designated officers is now taking place, ensuring they are authorised and ready to use.
Delivery of Right Care, Right Person ensures the right agency responds to calls to provide the best service to the public, safeguarding officers and staff from operating outside the scope of their legal knowledge, competence and capability, but ensures the public receives the right care from the right person.	This project closed officially in August 2025 although continual improvement work continues in the sudden-death space. Phases 1 and 2 were delivered successfully seeing all deliverables achieved on time.
Single Online Home (SOH) Citizen Portal will provide an accessible and streamlined way for public to interact digitally, getting the result they need, more efficiently.	We are engaged with the national team who are reviewing different approaches taken by various forces. We have been asked to lead from a Niche RMS perspective.
An improvement in the collation and submission of quality data for the Department of Transport by implementing the CRASH solution. Exporting of data will be replaced by automation. Real time collision data will be provided to local authorities and Highways England who will be able to move more swiftly to deal with issues on their networks.	This piece of work is currently on-hold whilst the business review their position around the use of the CRASH solution.
Address the advised improvements to the existing problem-solving portal to avoid a potential improvement notice from HMICFRS, utilising new technology and Power BI reporting capabilities.	Our in-house development team are producing a new problem solving portal to allow centralised management. This has been prioritised for development next following the successful delivery of the Victim Management application.
Technology that will maintain the support of hot spot patrolling to reduce and prevent crime and disorder in our communities, using police presence	Following on from the success of Op. Sidelines, we are working with our supplier to develop our hot spot patrolling solution. A set of full requirements

to deter criminals and increase public safety / public reassurance.	have been defined and are being reviewed by the supplier.
Refreshed fleet of Body Worn Video cameras for officers and operational staff, maximising technology to capture the best possible evidence and intelligence.	All Body Worn Video cameras have been replaced with the newer variant. Old cameras have been securely wiped and sent back to the supplier for disposal.
Continuation and further exploration of the use of GoodSam as a tool to interact with the public improving evidence, safety and earlier resolution for them.	GoodSAM has been reviewed and a trial is about to take place using the tool to communicate with the public for grade 3 responses ensuring wait times are reduced for the public. In addition, the use of AI within GoodSAM is being considered to see what benefits that could bring.

Crime

Outcome	Progress
A RASSO handbook, aligned to national principles, to increase the number of charges and deliver improvement in the criminal justice system.	The national project has been delayed. We continue to monitor.
New technology to better serve our victims by recording and acting on agreed victim contact contracts, in parallel with a streamlined process for managing investigations.	To ensure a consistent and speedy response, our in-house development team have produced a dedicated app. This was successfully trialled in Runcorn and has recently gone live across the remainder of the force.
Improved identification and handling of Actionable Intelligence to reduce threats and deliver positive outcomes. Providing improved quality of intelligence submissions, better visibility of linked intelligence and improved outcomes for the people of Cheshire.	A pilot is currently being managed in Northwich, focused on strengthening the management of actionable intelligence and holding officers to account for progressing intelligence submissions through to outcome. The approach provides improved visibility of open tasks, enabling clear identification of outstanding actions and supporting timely closure of intelligence records with defined outcomes. From an operational perspective, oversight of the pilot is currently being driven from the intelligence function, with DCI Danielle Knox leading on coordination and monitoring.
Simplified and modernised solution for front-line officers access to timely and relevant information via an Intelligence Portal. Allows for quicker searching, reduces manual effort, provides dashboards, more efficient visualisation of tasks and workload and improved data quality.	An intelligence portal is being implemented across the top of the Niche West Coast Collaboration platform in conjunction with a number of other forces. Agreement and funding have been identified and we are currently awaiting resource time from the West Coast Collaboration Team.
Improved stalking identification during a victim's initial contact with Police.	A project has been recently completed, in conjunction with partners and universities to understand how early signs of stalking could potentially be identified earlier by using Artificial Intelligence. The initial phase used synthesized data, and the findings are being reviewed and written up by university researchers. Depending on the findings, further funding may be sought to develop this initiative further.
Faster and better results for the public across crime investigation.	A full refresh of software used as part of crime investigation across the county, specifically within the forensic space, has been completed successfully. This includes the use of the Niche Forensics module and implementation of a new Quality Management System, biometric sampling system, on-line forensic portal and forensic footwear scanners.

Connected Constabulary and Innovation

Outcome	Progress
Continued development of the Saab SAFE platform in-line with internal and public need, enhancing public contact.	The force continues to lead in this area and have a dedicated team responsible for continued development, allowing quick time changes in response to operational needs. The product has recently been sold to a Norwegian company called Omda who already have experience and knowledge in the emergency services space. The telephony element will be overhauled and in conjunction with the supplier we are reviewing how Artificial Intelligence could be embedded within the product.
Expand the use of data analytics to further enable data driven decision, for example by identifying trends and enabling the Force to react quickly to changes	The Constabulary continues to develop and expand its use of Power BI to provide almost live time information to support officers and staff at all levels. Recent developments include dashboards to help manage the investigation of Fraud offences ensuring officers and supervisors have visibility of investigations, supervisor updates and crime and suspect management information. A new Use of Force dashboard also provides a range of information down to unit and individual level highlighting use of force and the details of those who are subject to it. Through the Force's AI enablement programme work is also being undertaken to develop a predictive approach to assist forward planning by analysing a range of operational demand information along with other influencing factors. Work is also being undertaken to streamline a range of intelligence processes through the use of AI.
Delivery of the LEDS project including cessation of use of PNC, enhancing the information available to law enforcement, providing modern enhanced capabilities, and a more efficient and secure way to access and manage data.	We were a pioneer force for the LEDS driver product and have now implemented a number of other modules. Nationally, it was planned that PNC would have been switched off and a full transition made to LEDS, however, supplier issues have stopped that happening. We continue to monitor the national picture, however, when required are in a good position to fully transition.
Technical delivery of Situational Surveillance Awareness System, designed to empower front line officers with the tools and information they need to respond effectively and efficiently to a wide range of situations, ultimately contributing to improved safety and security.	This national product has been beset with issues and as yet is not deemed suitable for go-live within Cheshire. The situation is under constant review with representation to supplier at ACC level.
Expand the use of automation across the whole organisation, increasing our digital workers, making the organisation more efficient.	Very good progress has been made in this area. Automation has been brought in-house removing the need for a third-party. We have stood up our own team and infrastructure, have a pipeline of automations to be developed and will initially be commencing with new automations to support CHIS Reports, FOI/ SAR Requests, and exploring Decision Outcomes for the online Journey Cam process. We also manage and run automations across the shared Niche infrastructure for the West Coast Collaboration.
A more efficient and effective text redaction method to reduce the administrative burden on front line Officers.	A number of potential candidates have been identified; however, this piece of work has been integrated with the AI programme (see below).

Review further use cases for Artificial Intelligence and look to embed, making internal process more streamlined and efficient.	A dedicated AI programme has now been stood up to review a wide variety of use cases. Candidate solutions have been identified and an outline business case prepared. Three particular areas are being concentrated on with the aim to produce a full business case later in the year.
An evidence-based business case for introduction of dashcams throughout the Cheshire Constabulary vehicle fleet, supports not only Police Vehicle Collision investigations but also complaints and criminal investigations.	Following a successful trial in Crewe, where a significant reduction in collisions was noted, this is being systematically rolled out across the county. The savings made from reduced collisions is funding the dashcams elsewhere.
The implementation of Digital Case File is working to achieve better experiences and justice outcomes for the public by building and sharing high quality case information quickly, easily, securely, and digitally from policing across the criminal justice community.	A national project, which we are working on in conjunction with our West Coast Collaboration partners. Digital Case File is not scheduled to go live until at least October 2027, but preparations continue to take place.
Improved data quality in Niche, providing our officers with the quality data they need to prevent and investigate crime effectively, enabling better decision making and ultimately contributing to better policing outcomes.	In response to the data quality issues identified a dedicated project board has been setup, chaired by a Chief Supt. An action plan has been developed that systematically addresses the root cause of data quality issues as many are not due to technology, but rather the inconsistencies in the way it is used. This will be an on-going process. To date, defined data recording standards have been produced as well as guides for staff. We are also sharing our work with other West Coast Collaboration Partners.
Streamlined workflows and business processes across departments.	There is a link here to the work the AI programme is doing, including the review of over 300 use cases submitted by teams across the organisation. Although AI will be part of the solution, we have also streamlined other systems, a notable example being the new People Hub that integrates information from a number of different systems making it easier for line managers to view and manage information around areas such as sickness, performance and talent conversations, notifiable associations and other HR matters. We are also introducing a solution called Blackberry Athoc that will provide a different mechanism for requesting officer overtime. This will result in cost savings but also time efficiencies for Resource Management Unit staff. This will be a continual piece of work.
Development of Digital Leadership to ensure we make best use of digital assets and emerging technologies.	This is a key part of any project implementation ensuring successful project adoption; however, our HR team have also been successful with the ‘How To’ series of videos, short bite size videos telling staff how to use and get the best from the technology they are using. The videos were so successful that those involved were nominated for an NPCC national award. Recognising that we need to develop our staff, Cheshire was the first force to sign-up to a national initiative in conjunction with the British Computer Society and we now have a number of staff as members with full access to a suite of development resources.

IT – Technology and Innovation / Maintain and Modernise

Given the specific link to the Police and Crime Commissioners objective of modernisation, the following outcomes show specific deliverables from a technology infrastructure and application perspective. This demonstrates how the organisation is ensuring that all staff have access to up-to-date equipment and infrastructure allowing them to do their job in the most efficient manner.

Outcome	Progress
Continual end user device refresh ensuring staff have the equipment they need to do their job.	The initial refresh has been completed and there is a regular cadence of refreshing equipment each year, with the aim to keep all devices within 3 years old. Through this we have seen a demonstrable reduction in calls to our Service Desk relating to hardware issues.
A refreshed networking infrastructure suitable for the demands placed upon it from cloud and mobile working.	The force Wide Area Network (WAN) has been fully replaced with minimal disruption to staff. This ensures adequate bandwidth for the ever-growing demands that technology brings.
Ensuring legacy technology is not present across the IT infrastructure.	This is a continual process; however, we ensure legacy infrastructure is not present. Not only can this lead to performance issues, but it presents security concerns. All software is upgraded to the latest versions and key elements of infrastructure are in a fully supported state.
Complete overhaul of our Digital Interview Recorders across the county.	This has been successfully delivered with equipment in all custody and voluntary interview rooms replaced with state-of-the-art equipment. Further efficiency benefits have been achieved through new features such as remote monitoring of interviews from anywhere in the county, which wasn't possible previously.
Migration from current VoIP solution to Teams Telephony.	This is a key deliverable for the coming year.
Continue to evaluate how we consume storage and migrate to using cloud-based technology, where appropriate.	We have led on initiatives to use cloud, particularly for storage. Our Digital Forensic teams now store material in the cloud rather than relying on expensive on-premises devices that needed replacing every 5 years. All e-mails have been moved to the cloud as has data from 'home drives. We are in the final stages of migrating our SharePoint infrastructure and will shortly initiate a project to remove shared drives. The ultimate aim of this work is to negate the need to purchase expensive storage solutions at the next contract renewal point.
Through Application Refresh, we will continue to have a supportable, modern, and secure suite of in-house development applications.	Application refresh has been prioritised where enhancement requests have been received from the business, ensuring we take the opportunity to refresh and modernise applications alongside delivering new functionality. This approach enables us to maximise value, improve usability, and maintain compatibility with ongoing platform and security updates. Refresh and enhancement work has now been delivered across IBis, LEOM (Legal Case Management System), SOB (Sexual Offences Booklet), Use of Force, Stop Search, Electronic Pocket Notebook templates, and the PIPS Victim App update. Further applications requiring refresh

	have been identified and are planned within an ongoing development roadmap. This forms part of a continual programme to ensure applications remain supportable, secure, and fit for purpose.
Continued in-house development of applications that suit the needs of our customers.	We have continued to develop in-house solutions aligned to operational needs, delivering an FCC QA 360 solution which provides structured feedback to call handlers to support continuous improvement, and the VMA (Victim Management Application), which manages all victim contact and supports delivery of a high-quality service to victims of crime. In addition, development is underway on the Cheshire Cares Case Management System, which will enable the Cheshire Cares team to coordinate and manage victim support referrals more effectively, and a Vehicle Check App, which will allow officers to record vehicle checks and enable any required remedial work to be progressed by Fleet. We have also, for the first time, deployed a number of applications via PowerApps, including the Fingerprint Identification Register and FOI form, as well as implementing an application from the PDS catalogue to support fraud processes.

Issues for consideration

7. There are no specific issues for consideration.

Financial Comments

8. There are no areas of note in this area.

Legal & Commercial Comments

9. There are no areas of note in this area.

People Implications

10. There are no areas of note in this area.

Equality Comments

11. There are no specific equality implications to this report.

Public access to information Information in this form is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC website within 3 working days of approval. Any facts/advice/recommendations that should not be made available on request should not be included in Part 1 but instead on the separate Part 2 form.
Is there a Part 2 form - No

Contact Officer: Tel. No.: Stuart Rogers – Head of IT & Information Security Email: stuart.rogers@cheshire.police.uk

CHIEF EXECUTIVE DECLARATION (Damon Taylor):

I have reviewed the proposal, and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature Damon Taylor **Date: 25 June 2026**

CHIEF FINANCE OFFICER DECLARATION (Clare Hodgson):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date: 25 June 2026**

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

JOINT MANAGEMENT BOARD	
DECISION NO. 2026/24	**DATE: 30 June 2026**

UTILISATION OF POCA FUNDING – ANNUAL REPORT 2025/26

Executive Summary:

The primary function of the POCA fund is to reduce crime and to ensure that those that operate outside of the law by committing criminal offences do not benefit from their criminal activity

This report details the projects that were funded from POCA during 2025/26 financial year and includes the split in spend between the Constabulary and the PCC.

Recommendation:

1) That the report be noted.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

The allocation of the POCA funds in 2025/26 are in line with the ARIS categories and will form part of the ARIS return to the Home Office.

Signature **Date 30 June 2026**

Police & Crime Commissioner

Signature **Date 30 June 2026**

(See comments in amended Minutes)

Chief Constable

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

INTRODUCTION AND BACKGROUND

1. The primary function of the POCA fund is to reduce crime and to ensure that those that operate outside of the law by committing criminal offences do not benefit from their criminal activity.

BACKGROUND

2. Where assets are recovered through confiscation, the investigating body and the prosecutor receive a proportion of those assets under the terms of the Asset Recovery Incentivisation Scheme (ARIS). This is a scheme set up and promoted by the Home Office to encourage agencies to take the benefit out of crime by allowing some of the money recovered back to the agency to be allocated for specific purposes.

3. Based on published guidance from the Home Office Organised and Financial Crime Unit about ARIS, the clear intention is to use incentive payments to be used to '*further drive up performance on asset recovery and, where appropriate, to fund local crime fighting priorities for the benefit of the community*'. ARIS funds are subsequently placed into the POCA reserve in line with the approved reserves strategy.

USE OF POCA FUNDS 2024/25

4. This report sets out the projects which have been funded through POCA during 2025/26 financial year in line with the guidance and the policy. It also shows the split of Constabulary and PCC projects which have been funded.

5. The table below shows how funds have been allocated in 2025/26, this shows that 55 % of projects funded through POCA are Constabulary led and 45% are PCC led.

Table 1 Allocation of POCA Funding 2025/26

		PCC	Constab
Expenditure approved	**£**	**£**	**£**
Q1 SWAP Fund	5,000	5,000	
Q2 SWAP Fund	49,976	49,976	
Q3 SWAP Fund	149,151	149,151	
Q4 SWAP Fund	4,400	4,400	
Financial Investigator staffing	106,462		106,462
Legal post	50,759		50,759
Footwear scanner annual license	15,750		15,750
CARA match funding	116,500		116,500
Buddi Tags	25,200		25,200
Citizens Assemblies	53,303	53,303	
Total Approved Expenditure	576,501		
Total spend split PCC and Constabulary		**261,830**	**314,671**

6. Further to the above, at 2nd June 2026 there was committed expenditure of £673,550 for 2026/27, of which £300,000 is PCC spend and £373,550 relates to Constabulary spend.

7. The current POCA balance available for 2026/27 projects is £97,797.

Financial Comments

1. There are no financial implications associated with this report.

Legal Comments

2. There are no legal implications associated with this report.

HR Comments

3. There are no HR implications associated with this report.

Equality Comments

4. There are no specific equality implications to this report.

Public access to information

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Is there a Part 2 form - No

Contact Officer: Clare Hodgson, OPCC Chief Finance Officer

Tel. No.: 01606 364000 Email: clare.hodgson@cheshire-pcc.gov.uk

CHIEF EXECUTIVE DECLARATION (Damon Taylor):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature Damon Taylor **Date: 23 June 2026**

CHIEF FINANCE OFFICER DECLARATION (Clare Hodgson):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date: 23 June 2026**

Joint Management Board
Forward Plan - 2026/27

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

Date of Meeting	Room	Report Title	Part 2 Report	Cyclical Item	Lead Officer
1 April 2026	Teams	Management Decisions – 2026-01 Estates Strategy - Middlewich Northern Stations Capital – CSH Roof	No Yes Yes	No No No	Chief Executive Chief Executive Chief Executive
~~6 May 2026~~ **Meeting cancelled**	~~HQ~~	~~Force Management Statement~~ ~~AI Enablement Programme~~	Yes Yes	Annual No	Deputy Chief Constable ACC
3 June 2026	~~RTH~~ Teams	Provisional Financial Position Outturn 2025/26 Force Management Statement AI Enablement Programme Strategic Policing Requirement Estates Strategy Progress Update Environmental Strategy Progress Update	No Yes Yes Yes No No	Annual Annual No Annual Annual Annual	Chief Finance Officer (Con) Deputy Chief Constable ACC Deputy Chief Constable Chief Finance Officer (Con) Chief Finance Officer (Con)
30 June 2026	Teams	Treasury Management Outturn 2025/26 Utilisation of POCA Funding in 2025/26 Strategic Risk Register IT & Digital Strategy Progress Update Annual Risk Management Report Memorandum of Understanding – Diesel Tank	No No Yes Yes Yes Yes	Annual Annual Yes (with JAAC) Annual Annual No	Chief Finance Officer (Con) Chief Finance Officer (OPCC) Chief Legal Officer Chief Finance Officer (Con) Head of Planning & Performance ACC
5 August 2026	HQ	Financial Position 2026/27: First Quarter Review People Strategy Progress Update	No Yes	Quarterly Annual	Chief Finance Officer (Con) Chief People Officer (Con)
2 September 2026	RTH	Procurement Strategy Progress Update Strategic Risk Register	Yes Yes	Annual Yes (with JAAC)	Chief Finance Officer (Con) Chief Legal Officer
7 October 2026	Teams	Modern Slavery Transparency Statement - 2026 Update Fleet Strategy Progress Update	Yes Yes	Annual Annual	Chief Legal Officer ACC
4 November 2026	HQ	Financial Position Report 2026/27: Mid-Year Review Treasury Management 2026/27: Mid-Year Review Medium-Term Financial Strategy – Mid-Year Review	No No No	Quarterly Quarterly Half-yearly	Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Finance Officer (Con)

		Strategic Risk Register	Yes	Yes (with JAAC)	Chief Legal Officer
2 December 2026	RTH				
13 January 2027	Teams	Review of the Scheme of Corporate Governance	No	Annual	Chief Executive
27 January 2027	HQ	Treasury Management Strategy 2026/27	No	Annual	Chief Finance Officer (Con)
		Medium Term Financial Strategy 2027-2032	No	Annual	Chief Finance Officer (Con)
		2027/28 Budget & Council Tax Precept	No	Annual	Chief Finance Officer (Con)
		Fees & Charges Handbook 2027	No	Annual	Chief Finance Officer (Con)
		Financial Position 2025/26: Third Quarter Review	No	Annual	Chief Finance Officer (Con)
		Strategic Risk Register	Yes	Yes (with JAAC)	Chief Legal Officer
3 March 2027	RTH	Financial Position 2026/27: Third Quarter Review	No	Quarterly	Chief Finance Officer (Con)
		Draft Internal Audit Plan for approval	No	Annual	Chief Finance Officer (Con)
		Fleet Strategy	No	No	ACC

TO BE CONFIRMED
• Asset Management Strategy

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

JOINT MANAGEMENT BOARD	
DECISION NO. 2026/25	**DATE: 30 JUNE 2026**

STRATEGIC RISK REGISTER

Executive Summary:

The Strategic Risk Register is presented for consideration and approval.

Recommendation:

(1) A new joint risk around police reform is added in part 1 combining previous joint risks relating to the review of the police funding formula and local authority devolution along with the OPCC risk relating to the removal of PCCs.
(2) A new constabulary risk is added in part 2 relating to capacity to deal with the management of offenders as a result of the sentencing review.
(3) The overall score for SR-Joint-26/27-1.3 (Medium Term Financial Scenario) is increased from 16 to 20.
(4) The overall score for SR-Joint-26/27-1.4 (Council Budget Deficits) is increased from 12 to 16.

We have reached the following decision:

Approval of the recommendations.

Our rationale for this decision is:

To ensure that the effective management of strategic risk supports the delivery of high-quality policing services.

Signature **Date 30 June 2026**

Police & Crime Commissioner

Signature **Date 30 June 2026**

Chief Constable

PART 1 – NON-CONFIDENTIAL FACTS AND ADVICE

INTRODUCTION AND BACKGROUND

1. The Strategic Risk Register documents all risks that the Constabulary and Office of Police & Crime Commissioner have identified as having the potential to prevent either organisation from achieving the strategic objectives.

2. The Strategic Risk Register is attached at Appendix 1 in Part 2 of this report.

ISSUES FOR CONSIDERATION

3. Consultation has been undertaken with risk owners/action owners of existing risks and the Senior Command/Executive Teams.

4. The Strategic Risk Register dated January 2026 was approved at Joint Management Board 28th January 2026.

5. The impact assessments/implications/risks are detailed for each risk on the Strategic Risk Register.

Impact assessments/implications/risks

6. The impact of ineffective management/mitigation of risk is detailed within the risk register.

OPTIONS

7. The mitigating actions for each risk are detailed within the Strategic Risk Register.

FINANCIAL COMMENTS

8. Any financial implications where known have been detailed as part of the risk.

LEGAL COMMENTS

9. Any legal implications where known have been detailed but would be considered at the time if the probability of the risk increased.

EQUALITY COMMENTS

10. Any equality issues will be dealt with as they arise.

BACKGROUND DOCUMENTS

Document Titles
None

Public access to information

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Is there a Part 2 form - Yes

The information is confidential and not for publication because it involves the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the Section 31 Law Enforcement & Section 43 Commercial Interest.

Contact Officer: Daniel Gillett (Inspection and Assurance Manager)

Tel. No.: 01606 365924 Email: daniel.gillett@cheshire.police.uk

CHIEF OFFICER DECLARATION (Chief Constable – Mark Roberts):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date 30 June 2026**

CHIEF EXECUTIVE DECLARATION (Damon Taylor):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Damon Taylor

Signature **Date 23 July 2026**

Cheshire Constabulary

Dan Price
Cheshire Police & Crime Commissioner

JOINT MANAGEMENT BOARD	
DECISION NO. 2026/26	**DATE: 30 JUNE 2026**

ANNUAL RISK MANAGEMENT REPORT 2026

Executive Summary:

The Annual Risk Management Report is presented for consideration and approval.

Recommendation: That

1) The Annual Risk Management Report be noted.

We have reached the following decision:

Approval of the recommendation.

Our rationale for this decision is:

To ensure that the effective management of strategic risk supports the delivery of high quality policing services.

Signature **Date 30 JUNE 2026**

Police & Crime Commissioner

Signature **Date 30 JUNE 2026**

Chief Constable

PART 1 – NON-CONFIDENTIAL FACTS AND ADVICE

INTRODUCTION AND BACKGROUND

1. The Annual Risk Management Report is attached at Appendix 1 in part 2 of this report.

FINANCIAL COMMENTS

2. Any financial implications where known are detailed as part of the risk description in the relevant risk register.

LEGAL COMMENTS

3. Any legal implications where known would be detailed as part of the risk description in the relevant risk register.

EQUALITY COMMENTS

4. Any equality issues will be dealt with as they arise.

BACKGROUND DOCUMENTS

Document Titles
None

Public access to information *Information in this form is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC website within 3 working days of approval. Any facts/advice/recommendations that should not be made available on request should not be included in Part 1 but instead on the separate Part 2 form.*
Is there a Part 2 form - Yes The information is confidential and not for publication because it involves the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the Section 31 Law Enforcement & Section 43 Commercial Interest.
Contact Officer: Daniel Gillett – Inspection and Assurance Manager Tel. No.: 01606 365924 Email: Daniel.Gillett@Cheshire.police.uk

CHIEF OFFICER DECLARATION (Chief Constable – Mark Roberts):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date 30 JUNE 2026**

CHIEF EXECUTIVE DECLARATION (Damon Taylor):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Damon Taylor

Signature **Date 23 June 2026**

Cheshire Constabulary

Dan Price
Cheshire
Police & Crime
Commissioner

JOINT MANAGEMENT BOARD	
DECISION NO. 2026/27	**DATE: 30 JUNE 2026**

Memorandum of Understanding – Diesel Tank

Executive Summary:

Cheshire Constabulary have a Diesel Fuel Tank based in Winsford to support the Police Vehicle Fleet with the supply of diesel which offers the Constabulary a significantly cheaper cost price than alternative arrangements.

A Memorandum of Understanding has been drafted under which Cheshire Fire and Rescue will be able to utilise the diesel tank on a cost recovery basis with plus small charge per litre to cover administration costs.

Recommendation:

1) That the Memorandom of Understanding with Cheshire Fire and Rescue Service for the supply of diesel fuel be approved

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

This agreement is intended to strengthen the partnership and support inter-agency operational resilience, while ensuring value for money for Cheshire taxpayers in the delivery of public sector services.

Signature **Date 17/07/26**

Police & Crime Commissioner

Signature **Date 13/07/2026**

Chief Constable

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

Introduction and background

1. Cheshire Constabulary have an on-site Diesel Tank based at Winsford HQ -The appropriate Health and Safety Risk Assessments and DSEAR Assessments are in place. There are multiple technicians trained in Forecourt Safety.

2. Cheshire Constabulary and Cheshire Fire and Rescue Services Fleet Departments have a close working relationship and often work together on strategy, tools and equipment consulation as well as continuity planning.

3. Further detail is provided in Part 2 of this paper.

Issues for consideration

4. The CC Fleet business continuity plan proioritises the supply to Frontline Operational Police Vehicles and this remains in place.

5. Further issues are detailed in Part 2 of this paper.

Financial Comments

6. Detailed in Part 2 of this paper.

Legal Comments

7. The proposed agreement is aligned with Section 6 of the Scheme of Corporate Governance, which expressly provides for the support of other organisations. The arrangement is structured on a strict cost-recovery basis, with no element of profit or commercial advantage and therefore does not distort the market or confer any competitive benefit.

People Implications

8. There are no People Implications associated with the proposal.

Equality Comments

9. There are no specific equality implications to this report.

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Is there a Part 2 form – YES This information is confidential and not for publication because it involves the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the Section 43 Commercial Interest.

Contact Officer: Julie Cradock – Deputy Head of Fleet

Tel. No.: 01606 363623 Email: Julie.cradock@cheshire.police.uk

CHIEF OFFICER DECLARATION (ACC Bill Dutton):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date:**

CHIEF EXECUTIVE DECLARATION (Clare Hodgson):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature **Date: 25 June 2026**