

JOINT MANAGEMENT BOARD



Cheshire
Constabulary



Dan Price
Cheshire
Police & Crime
Commissioner

DATE: Wednesday 2 September 2026

TIME: 10.30am

VENUE: Online via Teams

Any member of the public who wishes to observe this meeting is asked to register their interest no later than midday on Tuesday 1 September 2026 via email pcc@cheshire-pcc.gov.uk

AGENDA

Part 1 - Public Items

- 1. Minutes of Meeting Held on 5 August 2026**
- 2. Management Decisions**
- 3. People Strategy Update**
- 4. Joint Management Board Forward Plan**

Part 2 - Private Items

The following matters will be considered in private as they involve the likely disclosure of exempt information as defined in the Freedom of Information Act 2000, in accordance with the section indicated below:

Item

Strategic Risk Register

Section

(31) Law Enforcement

(43) Commercial Interest

- 5. Strategic Risk Register**
- 6. Joint Management Board Action Log**

**For further information about this agenda, please contact:
The Office of the Police & Crime Commissioner on 01606 364000**

JOINT MANAGEMENT BOARD

Notes of the Joint Management Board held on Wednesday 5th August 2026 which took place online via Teams.

Present: D Price, Police and Crime Commissioner
M Roberts, Chief Constable

Office of the Police and Crime Commissioner

Gemma Southern, Deputy Police and Crime Commissioner
D Taylor, Chief Executive
C Hodgson, Chief Finance Officer
J Whalen, Assistant Police and Crime Commissioner
A Murphy, Governance Officer

Cheshire Constabulary

M Evans, Deputy Chief Constable
B Malloy, Chief Finance Officer
D Bryan, Chief Legal Officer
P Woods, Head of Planning and Performance

No members of the public observed Part 1 of the meeting.

Part 1 - Public items

Declaration of Interests

The Chief Constable (CC) advised that he is a Trustee of the Museum of Policing housed in the estate covered by the report in agenda point 5 and therefore asked the Deputy Chief Constable (DCC) to present the Constabulary's case in this respect.

1. Minutes of meeting held on Wednesday 30 June 2026

The minutes of the meeting held on Wednesday 30 June 2026 were received and approved.

2. Financial Position 2026/27: First Quarter Review

The Chief Finance Officer (Constabulary) presented the forecast financial outturn for 2026/27 and summarised that overall, the Constabulary is in a good resource position for the year ahead.

The Chief Financial Officer's report covered the detail of the forecast, the capital programme, fleet replacement, capital financing, treasury management, reserves, and outstanding debt. He explained that these were provisional figures at this stage of the financial year and that the nature of policing meant that the forecasting could change dependent on operational pressures.

The Chief Constable (CC) thanked the Chief Finance Officer and his team for the forecast and said that it was not by chance that the Constabulary was in an improved position. He reiterated the potential for unplanned cost pressures.

The Police and Crime Commissioner (PCC) thanked the Chief Finance Officer adding that the work done had been commendable. He asked questions about legal

costs, reserves, and estate projects which the Chief Legal Officer and the Chief Finance Officer (Constabulary) responded to.

The Police & Crime Commissioner and the Chief Constable approved the following recommendation:

(1) That the forecast revenue and capital outturn positions be noted.

The PCC and CC noted the forecast revenue and capital outturn positions. The rationale for this decision was that the first quarter review provides a forecast financial position and details of forecast performance against agreed financial health targets. It reflects cost pressures known at the time of writing. The position is monitored regularly with mitigating actions being taken as necessary.

3. Management Decision – N8 Collaboration

The N8 Policing Research Partnership is a collaboration between 8 research-intensive universities and to enable the agreement to be finalised the Commissioner was asked to sign a management decision on 17th June 2026 in between meetings of this Board.

Decision number 2026/02 - N8 Policing Research Partnership Collaboration Agreement

4. Joint Management Board Forward Plan

An updated version of the Joint Management Board Forward Plan for 2026/27 was noted.

Part 2 – Private items

5. Northern Stations Capital – Arpley Street

The Deputy Chief Constable (DCC) said that further to the Northern Stations Capital budget approvals in January, the Constabulary was seeking approval for the capital budget to carry out the detailed works set out in the report. The DCC explained the complexities involved including the Grade 2 listing, and poor repair of the building.

The Commissioner asked for more detail to be provided by the Constabulary to demonstrate how operational policing would benefit from the proposed works, and equally where the museum would benefit. He said that he was clear about the importance of making sure the emergency works were undertaken but would also like to see evidence of external funding streams to support the works which benefit the museum.

The DCC said that it was difficult to disaggregate the distinct parts of the building and set out the benefits of carrying out the proposed works at the same time.

It was agreed that none of the recommendations included in the report would be signed off until the Commissioner undertook a site visit and the following further information was provided, namely the costs associated with operational works; the works needed to secure the integrity of the building; the costs associated with the museum; and details of any external funding opportunities towards the museum. It was proposed that the Chief Finance Officer (Constabulary) would take the project proposal forward with any subsequent decision delegated through a management decision outside of this Board.

The PCC advised that as a courtesy he would write to the Trustees of the Museum of Policing to communicate this decision.

6. Joint Management Board Action Log

The Joint Management Board Action Log was noted.

The meeting concluded at 10.40am.



MANAGEMENT DECISION

DECISION NO. 2026/03

DATE: 17.07.2026

SUBMISSION OF DRAFT POLICE & CRIME PLAN 2024-28 (2026 REFRESH) TO THE POLICE & CRIME PANEL

Executive Summary:

The report considers the Police & Crime Commissioner's draft refresh of his Police & Crime Plan 2024-28. In accordance with the provisions of the Police Reform & Social Responsibility Act 2011, the Plan has to be submitted to the Police & Crime Panel in draft for consideration.

Recommendation:

- 1) That the refresh of the Police & Crime Plan 2024-28 be submitted to the Police & Crime Panel for consideration on 17TH July 2026.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

The submission of the draft refresh of my Police & Crime Plan 2024-28 to the Police & Crime Panel will fulfil my statutory duty.

Signature

Date: 17th July 2026

Police & Crime Commissioner

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

Introduction and background

1. The Police Reform and Social Responsibility Act 2011 details the statutory requirement of the Police & Crime Commissioner to issue a Police & Crime Plan. The document should be presented to the Police & Crime Panel in draft for its consideration.

2. Section 5(1) of the Police Reform and Social Responsibility Act 2011 states that:

'The police and crime commissioner for a police area must issue a police and crime plan within the financial year in which each ordinary election is held'.

3. Section 5(6) states:

*'Before issuing or **varying** a police and crime plan, a police and crime commissioner must—*

(a) prepare a draft of the plan or variation,

(b) consult the relevant chief constable in preparing the draft plan or variation,

(c) send the draft plan or variation to the relevant police and crime panel,

(d) have regard to any report or recommendations made by the panel in relation to the draft plan or variation (see section 28(3)),

(e) give the panel a response to any such report or recommendations, and

(f) publish any such response.

4. The draft of the refreshed Police & Crime Plan (Appendix 1) has been developed in accordance with the legislation. The draft Police & Crime Plan has been consulted upon with partners, the public (345 responses received to consultation) and the Police & Crime Panel (informal meeting held on 3 July focusing on the draft refresh). All comments received have been considered and the draft refreshed Police & Crime Plan reflects comments made during the consultation period.

Issues for consideration

5. Following consideration of the Plan by the Police & Crime Panel, and subject to any report or recommendations made by the Panel, the Police & Crime Commissioner must respond to such a report or recommendations. The Police & Crime Commissioner must then publish a copy of the issued Police & Crime Plan (pursuant to Section 5(10)(b)). Subject to this, it is hoped that the refreshed Plan can be published in late July/early August.

Financial Comments

6. There are no specific financial implications to this report.

Legal Comments

7. The processes for the Police & Crime Commissioner to issue a Police & Crime Plan are set out in the Police Reform and Social Responsibility Act 2011, as detailed above.

Equality Comments

8. There are no specific equality implications to this report.

Public access to information Information in this form is subject to the Freedom of Information Act 2000 and other legislation. Part 1 of this form will be made available on the PCC website within 3 working days of approval. Any facts/advice/recommendations that should not be made available on request should not be included in Part 1 but instead on the separate Part 2 form.
Is there a Part 2 form - No
Contact Officer: Damon Taylor, Chief Executive Email: damon.taylor@cheshire-pcc.gov.uk

CHIEF EXECUTIVE DECLARATION (Damon Taylor): <i>I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.</i> Signature  Date: 17th July 2026
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MANAGEMENT DECISION

DECISION NO. 2026/04

DATE: 19.08.2026

Northern Stations Capital – Arpley Street Station

Executive Summary:

The Constabulary seeks approval for a capital budget to carry out refurbishment work at Arpley Street Police Station as part of the Northern Stations capital programme.

Recommendation:

That approval is given to allocate a portion of Northern Stations Capital budget to the proposed refurbishment project at Arpley Street Station as detailed in part 2.

I have reached the following decision:

Approval of the recommendation detailed in paragraphs 24 & 25 of the appendix to this report

My rationale for this decision is:

This allows for the appropriate level of maintenance in the building to ensure it can continue to function in a safe manner and support operational policing accordingly

It was noted by the Constabulary that whilst fully respectful of the budget being a PCC decision, the Constabulary believe that the Museum of Policing plays a significant role in community engagement, public confidence and offers good value for money.

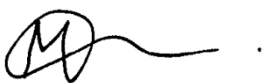
Signature



Date 20.08.2026

Police & Crime Commissioner

Signature



Date 01/09/2026

Deputy Chief Constable

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

Introduction and background

1. The capital programme for 2026/27 was agreed at the Joint Management Board on 28th January 2026. The programme agreed a capital budget for the Northern Stations with a requirement that whilst agreed in principle, further approval is required from the Commissioner.
2. A paper was presented at Joint Management Board on the 5th August 2026 (2026/29 Northern Stations Capital – Arpley Street Refurbishment) seeking approval to allocate Capital Budget from the Northern Stations capital budget for work on Arpley Street Station. Further clarity was sought by the Commissioner about elements of the work and how they supported operational policing. Accordingly, a site visit was undertaken by the Commissioner, accompanied by the Deputy Chief Constable and Chief Finance Officer (Constabulary) on 12th August 2026 to identify specific areas of the work and allay any concerns.
3. This paper develops the proposal and presents a work schedule detailed in part 2 of this document.

Issues for consideration

4. The Arpley Street Station was built in 1899 and has listed building status. Until recently, there has been an underinvestment in maintaining the building resulting in significant water ingress that has damaged the building and made significant parts of the building unusable.
5. In 2025 significant improvements were made to the roof and some of the external façade and windows. This work now needs to be extended to further improve the fabric of the building and improve the operational usage of the property.

Financial Comments

6. Full amounts are detailed in Part 2 of this paper.
7. The Capital programme for 2026/27 was agreed at the Joint Management Board on 28th January 2026. The programme agreed a capital budget for the Northern Stations with a requirement that whilst agreed in principle, further approval is required from the Commissioner.

Legal Comments & Commercial Comments

8. Legal and commercial comments are included in part 2 of this paper.

HR Comments

9. HR comments are included in part 2 of this paper.

Equality Comments

10. There are no specific equality implications to this report.

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Is there a Part 2 form – YES

If yes, for what reason: the report contains restricted information relating to Law

Enforcement, section 31 and Commercial Interest, section 43 of the Freedom of Information Act 2000.

Contact Officer: Bill Malloy – Chief Finance Officer (Constabulary)

Email: william.malloy@cheshire.police.uk

CHIEF OFFICER DECLARATION : (Chief Finance Officer - Constabulary)

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature Bill Malloy

Date: 14.08.2026

CHIEF EXECUTIVE DECLARATION:

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.



Signature

Date: 19.08.2026

JOINT MANAGEMENT BOARD**DECISION NO. 2026/29****DATE: 2 SEPTEMBER 2026**

People Strategy 2025 - 2028 Update

Executive Summary:

This paper presents an update on the progress of the People Strategy 2025-28.

Recommendation:

That the Board note the contents of the update paper.

I have reached the following decision:

Approval of the recommendation.

My rationale for this decision is:

Review of the People Strategy is part of my scrutiny of the Constabulary and enables me to check on progress against its objectives.

Signature**Date: 2 September 2026****Deputy Police & Crime Commissioner****Signature****Date: 2 September 2026****Deputy Chief Constable**

PART 1 - NON-CONFIDENTIAL FACTS AND ADVICE

Introduction and background

1. The revised People Strategy 2025-2028 was approved by JMB on 5th November 2025.
2. The People Strategy has five main themes:
 - i. Attract and retain talented individuals by highlighting career development opportunities and engaging with diverse communities
 - ii. Develop high performing, exceptional leaders through continuous learning and professional growth
 - iii. Enable great performance and productivity by fostering an innovative culture and optimising resources
 - iv. Invest in a healthy culture that promotes employee wellbeing and resilience
 - v. Promote inclusion and wellbeing by respecting individual differences and enhancing diversity within the workforce.
3. The strategy aims to create a supportive and dynamic work environment where people feel valued and motivated to contribute to the Constabulary's mission. By investing in people and fostering a culture of excellence, Cheshire Constabulary seeks to enhance its capabilities and deliver exceptional services to the public.
4. Six months into delivery of the People Strategy, strong progress has been made in mobilising delivery across all five strategic themes. Governance arrangements are in place, priority programmes are underway, and early delivery is beginning to translate into tangible organisational improvements.

The focus has been on:

- Establishing **delivery infrastructure and prioritisation**
- Launching **key transformation programmes**
- Aligning with **HMICFRS, workforce reform, and operational demand**

5. Progress Against Strategic Themes

5.1 Attract & Retain Talent

Delivery of the *Attract and Retain Talent* theme is progressing well, with a focus on aligning workforce supply to operational demand and strengthening the Constabulary's position as an employer of choice. Early activity has prioritised a more strategic, data-led approach to workforce planning alongside improvements to recruitment processes and attraction channels to enhance candidate experience and reach.

Work is also advancing to build sustainable talent pipelines, including clearer progression pathways and the embedding of consistent talent management and progression frameworks.

Early impact is evident through improved alignment between demand and recruitment activity and increased clarity in progression routes. Delivery remains on track, with the next phase focused on translating this progress into measurable outcomes, including reduced time to hire, improved retention and strengthened workforce capability and diversity.

5.2. Leadership & Talent Development

Delivery of the *Leadership and Talent Development* theme is progressing strongly, with a focus on enhancing leadership capability and strengthening the pipeline for future roles. Leadership development programmes are underway, supported by more structured approaches to talent and succession planning, ensuring greater consistency across the organisation.

Early impact is evident through increased leadership focus, improved visibility of talent pipelines and stronger organisational emphasis on developing leadership capability at all levels. Delivery remains on track, with the next phase focused on scaling these programmes and demonstrating measurable improvements in leadership effectiveness, succession readiness and workforce capability.

5.3. Performance & Productivity

Delivery of the *Performance and Productivity* theme is progressing, with a focus on establishing consistent performance expectations and improving workforce productivity. Key activity includes the development and rollout of the performance management framework, alongside a continued focus on productivity measures and PTCs.

Early impact is evident through clearer performance expectations and a stronger organisational focus on productivity. Delivery remains on track, with the next phase focused on embedding consistency across the force and delivering measurable improvements in productivity, attendance and overall workforce performance.

5.4. Healthy Culture & Wellbeing

Delivery of the *Healthy Culture and Wellbeing* theme is progressing well, with a focus on fostering a supportive working environment and promoting proactive workforce health. Key activity has included the review and strengthening of Occupational Health and wellbeing provision, alongside the development of initiatives to better support staff in high-risk roles and enhance overall wellbeing.

Early impact is evident through an increased organisational focus on wellbeing and a stronger link between workforce health and operational performance. Delivery remains on track, with the next phase focused on embedding a consistently proactive approach and demonstrating measurable improvements in wellbeing, attendance and workforce resilience.

5.5. Inclusion & Engagement

Delivery of the *Inclusion and Engagement* theme is progressing well, with a focus on strengthening an inclusive culture and improving workforce insight. Key activity has included enhancing the quality of workforce data, particularly in relation to diversity and representation, alongside embedding inclusive practices across the organisation.

Early impact is evident through improved understanding of workforce composition and increased organisational focus on inclusion and engagement. Delivery remains on track, with the next phase focused on building consistency in inclusive practices and demonstrating measurable improvements in workforce representation, engagement and culture.

6. Enablers & Governance

- The **People Board** continues to provide oversight of workforce capacity, capability and productivity, ensuring alignment to strategic objectives
- Regular reporting into SCT and governance structures established (aligned to your objectives)
- Activity aligned to:
 - HMICFRS PEEL expectations
 - National workforce reform and policing priorities
 - Internal strategic planning and demand modelling

7. Key Achievements (First 6 Months)

- Strategy formally launched and embedded across People Services
- Delivery plans mobilised across all five themes
- Performance management framework progressed to implementation phase
- Leadership development programmes initiated
- Workforce planning and talent pipeline activity strengthened

8. Key Risks & Focus Areas (Next 6 Months)

- Ensuring **pace of implementation translates into measurable outcomes**
- Embedding performance management consistently across the organisation
- Further improving **workforce productivity and attendance**
- Scaling leadership development to all levels
- Strengthening workforce data and insight to support decision making

Financial Comments

9. Work continues in line with budgets agreed for 2026-27.

Legal Comments & Commercial Comments

10. There are no specific Legal implications associated with this update.

HR Comments

11. There are no specific HR implications associated with this update.

Equality Comments

12. There is no specific equality comments associated with this update.

Delivering People Excellence



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Is there a Part 2 form – No

If yes, for what reason: the report contains restricted information relating to Law Enforcement, section 31 and Commercial Interest, section 43 of the Freedom of Information Act 2000.

Contact Officer: Nicola Bailey – Chief People Officer

Email: Nicola.bailey@cheshire.police.uk

CHIEF OFFICER DECLARATION (Nicola Bailey, Chief People Officer):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature: *Nicola Bailey*

Date: 28.08.2026

CHIEF EXECUTIVE DECLARATION:

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

A handwritten signature in dark ink, appearing to read 'Daman Taylor', is centered within a light gray rectangular box.**Signature****Date: 28.08.2026**

Joint Management Board Forward Plan - 2026/27

Date of Meeting	Room	Report Title	Part 2 Report	Cyclical Item	Lead Officer
1 April 2026	Teams	Management Decisions – 2026-01 Estates Strategy - Middlewich Northern Stations Capital – CSH Roof	No Yes Yes	No No No	Chief Executive Chief Executive Chief Executive
~~6 May 2026~~ Meeting cancelled	HQ	~~Force Management Statement~~ AI Enablement Programme	Yes Yes	Annual No	Deputy Chief Constable ACC
3 June 2026	RTH Teams	Provisional Financial Position Outturn 2025/26 Force Management Statement AI Enablement Programme Strategic Policing Requirement Estates Strategy Progress Update Environmental Strategy Progress Update	No Yes Yes Yes No No	Annual Annual No Annual Annual Annual	Chief Finance Officer (Con) Deputy Chief Constable ACC Deputy Chief Constable Chief Finance Officer (Con) Chief Finance Officer (Con)
30 June 2026	Teams	Treasury Management Outturn 2025/26 Utilisation of POCA Funding in 2025/26 Strategic Risk Register IT & Digital Strategy Progress Update Annual Risk Management Report Memorandum of Understanding – Diesel Tank	No No Yes Yes Yes Yes	Annual Annual Yes (with JAAC) Annual Annual No	Chief Finance Officer (Con) Chief Finance Officer (OPCC) Chief Legal Officer Chief Finance Officer (Con) Head of Planning & Performance ACC
5 August 2026	HQ	Financial Position 2026/27: First Quarter Review	No	Quarterly	Chief Finance Officer (Con)
2 September 2026	Teams	People Strategy Progress Update Strategic Risk Register Management Decisions 2026-03 and 2026-04	Yes Yes Yes	Annual Annual No	Chief People Officer (Con) Head of Planning & Performance OPCC Chief Exec
7 October 2026	Teams	Modern Slavery Transparency Statement - 2026 Update Fleet Strategy Progress Update Procurement Strategy Progress Update AI Enablement Programme	Yes Yes Yes No	Annual Annual Annual No	Chief Legal Officer ACC Chief Finance Officer (Con) ACC

4 November 2026	HQ	Financial Position Report 2026/27: Mid-Year Review Treasury Management 2026/27: Mid-Year Review Medium-Term Financial Strategy – Mid-Year Review Strategic Risk Register	No No No Yes	Quarterly Quarterly Half-yearly Yes (with JAAC)	Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Legal Officer
2 December 2026	RTH				
13 January 2027	Teams	Review of the Scheme of Corporate Governance	No	Annual	Chief Executive
27 January 2027	HQ	Treasury Management Strategy 2026/27 Medium Term Financial Strategy 2027-2032 2027/28 Budget & Council Tax Precept Fees & Charges Handbook 2027 Financial Position 2025/26: Third Quarter Review Strategic Risk Register	No No No No No Yes	Annual Annual Annual Annual Annual Yes (with JAAC)	Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Finance Officer (Con) Chief Legal Officer
3 March 2027	RTH	Financial Position 2026/27: Third Quarter Review Draft Internal Audit Plan for approval Fleet Strategy	No No No	Quarterly Annual No	Chief Finance Officer (Con) Chief Finance Officer (Con) ACC

TO BE CONFIRMED

- Asset Management Strategy



Cheshire
Constabulary



Dan Price
Cheshire
Police & Crime
Commissioner

JOINT MANAGEMENT BOARD

DECISION NO. 2026/30

DATE: 2 SEPTEMBER 2026

STRATEGIC RISK REGISTER

Executive Summary:

The Strategic Risk Register is presented for consideration and approval.

Recommendation:

(1) The WAN installation / transition delay risk can now be closed (SR-Joint-26/27–1.6).

We have reached the following decision:

Approval of the recommendations.

Our rationale for this decision is:

To ensure that the effective management of strategic risk supports the delivery of high-quality policing services.

Signature

Date: 2 September 2026

Deputy Police & Crime Commissioner

Signature

Date: 2 September 2026

Deputy Chief Constable

PART 1 – NON-CONFIDENTIAL FACTS AND ADVICE

INTRODUCTION AND BACKGROUND

1. The Strategic Risk Register documents all risks that the Constabulary and Office of Police & Crime Commissioner have identified as having the potential to prevent either organisation from achieving the strategic objectives.
2. The Strategic Risk Register is attached at Appendix 1 in Part 2 of this report.

ISSUES FOR CONSIDERATION

3. Consultation has been undertaken with risk owners/action owners of existing risks and the Senior Command/Executive Teams.
4. The Strategic Risk Register dated April 2026 was approved at Joint Management Board 1st July 2026.
5. The impact assessments/implications/risks are detailed for each risk on the Strategic Risk Register.
6. The impact of ineffective management/mitigation of risk is detailed within the risk register.
7. The Constabulary is assessing the potential impact of international conflict on operational resilience and will determine whether this requires inclusion on the Strategic Risk Register.

OPTIONS

8. The mitigating actions for each risk are detailed within the Strategic Risk Register.

FINANCIAL COMMENTS

9. Any financial implications where known have been detailed as part of the risk.

LEGAL COMMENTS

10. Any legal implications where known have been detailed but would be considered at the time if the probability of the risk increased.

EQUALITY COMMENTS

11. Any equality issues will be dealt with as they arise.

BACKGROUND DOCUMENTS

Document Titles
None

Public access to information

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Is there a Part 2 form - Yes

The information is confidential and not for publication because it involves the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the Section 31 Law Enforcement & Section 43 Commercial Interest.

Contact Officer: Daniel Gillett (Inspection and Assurance Manager)

Tel. No.: 01606 365924 Email: daniel.gillett@cheshire.police.uk

CHIEF OFFICER DECLARATION (Chief Constable – Mark Roberts):

I have reviewed the proposal and I am satisfied it is correct, all relevant internal checks have been undertaken and it is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature

Date 02 September 2026

CHIEF EXECUTIVE DECLARATION (Damon Taylor):

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the presentation of this report. I am satisfied that this is an appropriate request to be submitted to the Police & Crime Commissioner.

Signature



2nd September 2026